NeuroGum, Inc.

4675 S Valley View Blvd, NV 89103 Chadd Clifford, VP of Operations

Date: May 8, 2025

Application Facts:

Industry

Transportation, Warehousing & Utilities

NAICS 311340
Type of App Expansion
Location Clark County

RDA LVGEA, Heather Brown

Company Profile

NeuroGum, Inc. (NeuroGum) plans to expand its existing southern Nevada headquarter operations with the addition of distribution and fulfillment capabilities. Founded in 2015, by college friends Kent Yoshimura and Ryan Chen, NeuroGum is a health and wellness company specializing in functional gum and mints designed to enhance mental performance. NeuroGum's products are infused with natural products and aim to provide clean, balanced energy and focus without the negative aspects associated with traditional energy supplements. The company's products are designed to enhance mental endurance, focus level, and performance on cognitive tasks. The product pilot study was conducted by the Research Team at BrainCo at the MIT Department of Brain and Cognitive Sciences. Since its inception, NeuroGum has experienced significant growth. As of early 2023, the company had sold over 50 million pieces of gum and mints and on track to achieve eight-figure sales, including substantial revenue from Amazon. NeuroGum's products are available in major retailers such as Whole Foods and Walmart, as well as on JetBlue flights. NeuroGum has a strong focus on community engagement and gives back 1% of everything whether it's time for the community, profits for a cause or product to non-profits.

Source: NeuroGum, Inc. Statutory **Tax Abatement Requirements: Statutory Company Application** Meeting Requirements 25 Job Creation 32 Yes Average Wage \$32.51 \$40.38 Yes Equipment Capex (SU & MBT) \$1,304 \$295,000 Yes Equipment Capex (PP) **Additional Requirements:** Health Insurance 75% 65% Yes Revenues generated outside NV 51% 90% \checkmark Will comply **Business License** Current Pending Total Tax Liability (without tax abatements) Direct (company) Total \$128,078 \$5,141,047 **Tax Abatements Estimated Tax Abatement Contract Terms** Sales Tax Abmt. 4.6% for 2 years \$11,136 Modified Business Tax Abmt. 50% for 4 years \$45,677 Personal Property Tax Abmt. 50% for 10 years \$6,009 Total Estimated Tax Abatement over 10 yrs. \$62,822 **Net New Tax Revenues Direct Indirect Taxes after Abatements Local Taxes** Property \$144,899 \$2,286,284 \$2,431,183 Sales \$16,436 \$1,284,437 \$1,300,873 \$67,399 Lodging \$0 \$67,399 **State Taxes** \$7,925 Property \$133,815 \$141,740 Sales \$8,650 \$431,219 \$439,869 Modified Business \$391,335 \$284,172 \$675,507 Lodging \$0 \$21,654 \$21,654 \$569,245 \$4,508,980 Total Estimated New Tax Revenue over 10 yrs. \$5,078,225 Economic Impact over 10 yrs. **Economic** Construction <u>Total</u> Total Jobs Supported 121 2 123 \$69,551,506 Total Payroll Supported \$141,816 \$69,693,322 Total Economic Value \$178,214,165 \$399,883 \$178,614,048 Economic Impact Output per Abatement Dollar New Total Tax per Abated Dollar

\$2,837 \$80.84

IMPORTANT TERMS & INFORMATION

Tax Abatements are reduction or discount of tax liability and companies do not receive any form of payment.

Total Estimated Tax Abatement is a tax reduction estimate. This estimated amount will be discounted from total tax liability. **Estimated New Tax Revenue** is amount of tax revenues local and state government will collect after the abatement was given to applying company.

Economic Impact is economic effect or benefits that this company and it's operations will have on the community and state economy measured by total number of jobs, payroll and created output.



March 25th, 2025

Mr. Tom Burns Executive Director Nevada Governor's Office of Economic Development 1 State of Nevada Way, 4th Floor Las Vegas, Nevada 89119

Dear Mr. Burns,

NeuroGum, Inc. is applying to the State of Nevada's expansion Sales & Use Tax Abatement and Modified Business Tax Abatement. We request that **NeuroGum, Inc.** be placed on the May 8th, 2025, GOED Board meeting agenda.

NeuroGum, Inc. will create **32** new positions in the first 2 years of operations, with an average hourly wage of **\$40.38**. **NeuroGum, Inc.** will make a capital equipment investment of **\$295,000**.

NeuroGum, **Inc.** meets the statutory requirements for the expansion Sales & Use Tax Abatement, Personal Property Tax Abatement, and Modified Business Tax Abatement. This application has the support of the Las Vegas Global Economic Alliance.

Sincerely,

Heather Brown
SVP Entrepreneurial Development
Las Vegas Global Economic Alliance

NeuroGum, Inc.

4675 S Valley View Blvd Las Vegas, NV 89103 855-638-7646 support@neurogum.com; chadd.c@neurogum.com

March 23, 2025

Thomas Burns
Executive Director
Nevada Governor's Office of Economic Development
1 State of Nevada Way, 4th Floor
Las Vegas, Nevada 89119

Dear Mr. Burns,

We are writing on behalf of NeuroGum, Inc. to express our appreciation for the support of the Nevada Governor's Office of Economic Development and to provide the requested information related to our operations in the state.

The availability of the tax abatement package was a significant factor in our decision to expand operations in Nevada. The incentives offered by the State of Nevada will help us expand our distribution and fulfillment capabilities, increasing the number of employment opportunities we can offer in Clark County. The incentives will allow us to invest more in marketing, furthering our need for future expansion in Clark County.

The products distributed from our Nevada warehouse currently serve omnichannel consumer markets across the United States, including e-commerce consumers in all 50 states and national retailers such as Whole Foods, Sprouts, and CVS, among other independent grocers. Nevada's strategic location and proximity to major interstate routes make it an ideal hub for our largest markets on the West Coast.

NeuroGum, Inc. is looking to expand no later than **August 2025**, marking the launch of our newest distribution and fulfillment center.

We are excited about the opportunities ahead and look forward to contributing to the economic vitality of the state. Thank you for your continued support and for fostering a business-friendly environment that encourages innovation and growth.

Sincerely, Chadd Clifford VP of Operations NeuroGum, Inc.



Company is an / a: (check one) **Standard Tax Abatement Incentive Application** New location in Nevada Company Name: NeuroGum, Inc. Expansion of a Nevada company Date of Application: March 23, 2025 Section I - Type of Incentives Please check all that the company is applying for on this application: ✓ Sales & Use Tax Abatement ✓ Modified Business Tax Abatement ☐ Recycling Real Property Tax Abatement ✓ Personal Property Tax Abatement Other: **Section 2 - Corporate Information** COMPANY NAME (Legal name under which business will be transacted in Nevada) FEDERAL TAX ID# NeuroGum, Inc. 83-0992911 CORPORATE ADDRESS CITY / TOWN STATE / PROVINCE ZIP 4675 S Valley View Blvd Las Vegas 89103 MAILING ADDRESS TO RECEIVE DOCUMENTS (If different from above) CITY / TOWN STATE / PROVINCE 7IP **TELEPHONE NUMBER** WEBSITE 855-638-7646 https://www.neurogum.com COMPANY CONTACT NAME COMPANY CONTACT TITLE **VP** of Operations Chadd Clifford E-MAIL ADDRESS PREFERRED PHONE NUMBER chadd.c@neurogum.com (330) 592-0990 Has your company ever applied and been approved for incentives available by the Governor's Office of Economic Development? Yes ✓ No If Yes, list the program awarded, date of approval, and status of the accounts (attach separate sheet if necessary): **Section 3 - Program Requirements** Please check two of the boxes below; the company must meet at least two of the three program requirements: A capital investment of \$1,000,000 in eligible equipment in urban areas or \$250,000 in eligible equipment in rural areas are required. This criteria is businesses. In cases of expanding businesses, the capital investment must equal at least 20% of the value of the tangible property owned by the New businesses locating in urban areas require fifty (50) or more permanent, full-time employees on its payroll by the eighth calendar quarter following quarter in which the abatement becomes effective. In rural areas, the requirement is ten (10) or more. For an expansion, the business must increase employees on its payroll by 10% more than its existing employees prior to expansion, or by 25 (urban) or 6 (rural) employees, whichever is In both urban and rural areas, the average hourly wage that will be paid by the business to its new employees is at least 100% of the average statewide hourly wage. Note: Criteria is different depending on whether the business is in a county where the population is 100,000 or more or a city where the population is 60,000 or more "urban" area), or if the business is in a county where the population is less than 100,000 or a city where the population is less than 60,000 (i.e., "rural" area). Section 4 - Nevada Facility Type of Facility: Service Provider □ Technology Distribution / Fulfillment ☐ Back Office Operations Research & Development / Intellectual Property Other: PERCENTAGE OF REVENUE GENERATED BY THE NEW JOBS EXPECTED DATE OF NEW / EXPANDED OPERATIONS (MONTH / YEAR) CONTAINED IN THIS APPLICATION FROM OUTSIDE NEVADA 90% Aug-2025 NAICS CODE / SIC INDUSTRY TYPE 311340 **CPG** DESCRIPTION OF COMPANY'S NEVADA OPERATIONS Distribution/Fulfillment PROPOSED / ACTUAL NEVADA FACILITY ADDRESS CITY / TOWN 7IP COUNTY 4675 S Valley View Blvd Las Vegas Clark County 89103 WHAT OTHER STATES / REGIONS / CITIES ARE BEING CONSIDERED FOR YOUR COMPANY'S RELOCATION / EXPANSION / STARTUP? NA

Section 5 - Complete Forms (see additional tabs at the bottom of this sheet for each form listed below)

Check	the	applicable box when form has been completed.
5 (A)	\checkmark	Equipment List
5 (B)	\checkmark	Employment Schedule
5 (C)	✓	Evaluation of Health Plan, with supporting documents to show the employer paid portion of plan meets the minimum of 65%.
5 (D)	√	Company Information Form

New Operations / Start Up - Plans Over the Next <u>Ten Years</u>	Expansions - Plans Over the Next 10 Years	
Part 1. Are you currently/planning on	Part 1. Are you currently leasing space in Nevada?	Yes
leasing space in Nevada?	If No, skip to Part 2. If Yes, continue below:	
If No, skip to Part 2. If Yes, continue below:	What year(s)?	2025 - Onward
What year(s)?	How much space (sq. ft.)?	10,000
How much space (sq. ft.)?	Annual lease cost at current space:	\$147,084.00
Annual lease cost of space:	Due to expansion, will you lease additional space?	Yes
Do you plan on making building tenant improvements?	If No, skip to Part 3. If Yes, continue below:	
If No, skip to Part 2. If Yes *, continue below:	Expanding at the current facility or a new facility?	New
When to make improvements (month, year)?	What year(s)?	2025
	How much expanded space (sq. ft.)?	50,000+
Part 2. Are you currently/planning on	Annual lease cost of expanded space:	TBD
buying an owner occupied facility in Nevada?	Do you plan on making building tenant improvements?	Yes
If No, skip to Part 3. If Yes *, continue below:	If No, skip to Part 3. If Yes *, continue below:	
Purchase date, if buying (month, year):	When to make improvements (month, year)?	August, 2025
How much space (sq. ft.)?	_	
Do you plan on making building improvements?	Part 2. Are you currently operating at an	
If No, skip to Part 3. If Yes *, continue below:	owner occupied building in Nevada?	No
When to make improvements (month, year)?	If No, skip to Part 3. If Yes, continue below:	
	How much space (sq. ft.)?	
Part 3. Are you currently/planning on	Current assessed value of real property?	
building a build-to-suit facility in Nevada?	Due to expansion, will you be making building improvements?	
If Yes *, continue below:	If No, skip to Part 3. If Yes *, continue below:	
When to break ground, if building (month, year)?	When to make improvements (month, year)?	
Estimated completion date, if building (month, year):		
How much space (sq. ft.)?	Part 3. Do you plan on building or buying a	
	new facility in Nevada?	No
	If Yes *, continue below:	
	Purchase date, if buying (month, year):	
	When to break ground, if building (month, year)?	
	Estimated completion date, if building (month, year):	
	How much space (sq. ft.)?	

BRIEF DESCRIPTION OF CONSTRUCTION PROJECT AND ITS PROJECTED IMPACT ON THE LOCAL ECONOMY (Attach a separate sheet if necessary):

Section 7 - Capital Investment (Fill in either New Operations/Startup or Expansion, not both.)				
New Operations / Start Up	Expansions			
How much capital investment is planned? (Breakout below):	How much capital investment is planned? (Breakout below):			
Building Purchase (if buying):	Building Purchase (if buying): \$0			
Building Costs (if building / making improvements):	Building Costs (if building / making improvements): \$250,000			
Land:	Land:			
Equipment Cost:	Equipment Cost: \$295,000			
Total:	Total: \$545,000			
	Is the equipment purchase for replacement			
	of existing equipment? No			
	Current assessed value of personal property in NV: \$6,521			
	(Must attach the most recent assessment from the County Assessor's Office.)			
Section 8 - Employment (Fill in either New Operations/St	cartup or Expansion, not both.)			
New Operations / Start Up	Expansions			
How many full-time equivalent (FTE*) employees will be created by the	How many full-time equivalent (FTE*) employees will be created by the			
end of the first eighth quarter of new operations?:	end of the first eighth quarter of expanded operations?: 32			
Average hourly wage of these <u>new</u> employees:	Average hourly wage of these <u>new</u> employees: \$40.38			
	How many FTE employees prior to expansion?: 20			
	Average hourly wage of these existing employees: \$40.00			
	Total number of employees after expansion: 52			
* FTE represents a permanent employee who works an average of 30 hours per week set forth in NAC 360.474.	or more, is eligible for health care coverage, and whose position is a "primary job" as			
OTHER COMPENSATION (Check all that apply):				
	Tuition assistance			
	Retirement Plan / Profit Sharing / 401(k) Other:			
BRIEF DESCRIPTION OF ADDITIONAL COMPENSATION PROGRAMS AND ELIGI	BILITY REQUIREMENTS (Attach a separate sheet if necessary):			
Ad Hoc Overtime, Unlimited PTO, Holiday Bonus				
Section 9 - Employee Health Insurance Benefit Program				
Is health insurance for employees and is an option for dependents offered?:	✓ Yes (attach health plan and quote or invoice) □ No			
Package includes (check all that apply):				
✓ Medical ✓ Vision ✓ Dental	Other:			
Qualified after (check one):	_			
☐ Upon employment ☐ Three months after hire date ☐	Six months after hire date			
Health Insurance Costs:	Percentage of health insurance premium by (min 65%):			
Plan Type:				
Employer Contribution (annual premium per employee):	\$ 7,200.00 Company: 75%			
Employee Contribution (annual premium per employee) Total Annual Premium:	\$ 2,400.00 \$ 9,600.00 Employee:25%			

[SIGNATURE PAGE FOLLOWS]

Section 10 - Certification

I, the undersigned, hereby grant to the Governor's Office of Economic Development access to all pertinent and relevant records and documents of the aforementioned company. I understand this requirement is necessary to qualify and to monitor for compliance of all statutory and regulatory provisions pertaining to this application.

Being owner, member, partner, officer or employee with signatory authorization for the company, I do hereby declare that the facts herein stated are true and that all licensing and permitting requirements will be met prior to the commencement of operations. In addition, I and /or the company's legal counsel have reviewed the terms of the GOED Tax Abatement and Incentives Agreement, the company recognizes this agreement is generally not subject to change, and any material revisions have been discussed with GOED in advance of board approval.

Robert Lambert	Robert Lambert		
Name of person authorized for signature	Signature		
VP Finance	4/22/25		
Title	Date		

Nevada Governor's Office of Economic Development

1 State of Nevada Way, 4th Floor, Las Vegas, Nevada 89119 • 702.486.2700 • www.goed.nv.gov

Site Selection Factors

Company Name: NeuroGum, Inc.		County: Clark		
Section I - Site Selection Ratings				
Directions: Please rate the select factors by important Application.	ce to the com	npany's business (1 = very low; 5 = very high). Attach this form to	the Incentives	
Availability of qualified workforce:	3	Transportation infrastructure:	3	
Labor costs:	4	Transportation costs:	3	
Real estate availability:	5	State and local tax structure:	5	
Real estate costs:	5	State and local incentives:	5	
Utility infrastructure:	1	Business permitting & regulatory structure:	1	
Utility costs:	2	Access to higher education resources:	1	

Please summarize the importance of the abatement program to your decision (please include at least a paragraph summary):

The abatement program played a pivotal role in the decision to expand operations to Las Vegas, significantly enhancing the financial feasibility and long-term sustainability of the move. By offsetting initial operating costs—such as taxes on equipment, property, and payroll—the program provided the economic flexibility needed to invest in infrastructure, workforce development, and distribution capabilities. This support not only accelerated the timeline for expansion but also positioned Las Vegas as a strategic hub with a business-friendly environment, making it an ideal location to scale operations and reach key markets efficiently.

5(A) Capital Equipment List

Company Name:	NeuroGum, Inc.	County: Clark	

Section I - Capital Equipment List

Directions: Please provide an estimated list of the equipment [columns (a) through (c)] which the company intends to purchase over the two-year allowable period. For example, if the effective date of new / expanded operations begins April 1, 2015, the two-year period would be until March 31, 2017. Add an additional page if needed. For guidelines on classifying equipment, visit:

tax.nv.gov/LocalGovt/PolicyPub/ArchiveFiles/Personal_Property_Manuals. Attach this form to the Incentives Application.

(a)	(b)	(c)	(d)
Equipment Name/Description	# of Units	Price per Unit	Total Cost
Linde KTURRET-5231	1	\$120,000.00	\$120,000.00
Linde KTURRET-5231	1	\$135,000.00	\$135,000.00
Linde E18-346-20	1	\$31,500.00	\$31,500.00
NILKFISK ADVANCE 3820C	1	\$8,500.00	\$8,500.00
		 	
TOTAL EQUIPMENT COST			\$295,000.00
· · · · · · · · · · · · · · · · · · ·			Ψ=00,000.00

ls any of this equipment* to be acquired under an operating lease′
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☐ Yes 🗹 No

^{*}Certain lease hold equipment does not qualify for tax abatements

5(B) Employment Schedule

Company Name: NeuroGum, Inc. County: Clark

Section I - Full-Time Equivalent (FTE) Employees

Directions: Please provide an estimated list of full time employees [columns (a) through (d)] that will be hired and employed by the company by the end of the first eighth quarter of new / expanded operations. For example, if the effective date of new / expanded operations is April 1, 2015, the date would fall in Q2, 2015. The end of the first eighth quarter would be the last day of Q2, 2017 (i.e., June 30, 2017). Attach this form to the Incentives Application. A qualified employee must be employed at the site of a qualified project, scheduled to work an average minimum of 30 per week, if offered coverage under a plan of health insurance provided by his or her employer, is eligible for health care coverage, and whose position of a "primary job" as set forth in NAC 360.474.

Please use the Bureau of Labor Statistics Standard Occupational Classification System (SOC) link to populate section (b): https://www.bls.gov/soc/2018/major_groups.htm#11-0000

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
New Hire Position Title/Description	Position SOC Code	Number of Positions	Average Hourly Wage	US Bureau of Labor Statistics Average Hourly Wage - Clark County	Average Weekly	Annual Wage per Position	Total Annual Wages
Packers and Packagers, Hand	53-7064	13	\$17.69	\$18.50	40	\$36,795.20	\$478,337.60
General and Operations Managers	11-1021	19	\$55.91	\$60.02	40	\$116,292.80	\$2,209,563.20
TOTAL		32	\$40.38	\$43.15			\$2,687,900.80

Directions: Please estimate full-time job growth in Section 2, complete columns (b) and (c). These estimates are used for state economic impact and net tax revenue analysis that this agency is required to report. The company will not be required to reach these estimated levels of employment. Please enter the <u>estimated new full time employees</u> on a year by year basis (not cumulative)

(a) Year	(b) Number of New FTE(s)	<i>(c)</i> Average Hourly Wage	(d) Payroll
3-Year	10	\$40.00	\$832,000.00
4-Year	10	\$40.00	\$832,000.00
5-Year	10	\$40.00	\$832,000.00

^{*} Column (e) determines if wage is commensurate to current wage ranges in the region the company plans to locate/is located. For these purposes the mean average hourly wage for the location has been used.

U = Unknown / data set for region is not currently available.

Source: LighcastTM county wages based on the Bureau of Labor Statistics Occupational Employment and Wage Statistics program and county-level administrative wage data.

5(C) Evaluation of Health Plans Offered by Companies Company Name: NeuroGum, Inc. County: Clark 32 Total Number of Full-Time Employees: Average Hourly Wage per Employee \$40.38 Average Annual Wage per Employee (implied) \$83,996.90 **COST OF HELATH INSURANCE** Annual Health Insurance Premium Cost: \$7,200.00 Percentage of Premium Covered by: Company 75% 25% **Employee HEALTH INSURANCE PLANS:** UHC Choice Plus Platinum 250 - DY5E plat Base Health Insurance Plan*: Deductible - per employee 250 Coinsurance 10% Out-of-Pocket Maximum per employee \$ 4,500 Additional Health Insurance Plan*: IC UHC Choice Plus Gold 1500-1 - DY5A go Deductible - per employee 1,500 Coinsurance 20% 7.000 Out-of-Pocket Maximum per employee C UHC Choice Plus Silver 3500-6 - DY5I sil Additional Health Insurance Plan*: Deductible - per employee 3.500 Coinsurance 30% Out-of-Pocket Maximum per employee 8,000 *Note: Please list only "In Network" for deducatble and out of the pocket amounts . **Generalized Criteria for Essential Health Benefits (EHB)** [following requirements outlined in the Affordable Care Act and US Code, including 42 USC Section 18022] Covered employee's premium not to exceed 9.5% of annual wage MEC Annual Out-of-Pocket Maximum not to exceed \$9,200 (2025) \$4.500 MEC Minimum essential health benefits covered (Company offers PPO): (A) Ambulatory patient services \checkmark (B) Emergency services **√** (C) Hospitalization (D) Maternity and newborn care **V √** (E) Mental health/substance use disorder/behavioral health treatment ✓ ✓ (F) Prescription drugs (G) Rehabilitative and habilitative services and devices **V** (H) Laboratory services (I) Preventive and wellness services and chronic disease management **V** (J) Pediatric services, including oral and vision care No Annual Limits on Essential Health Benefits $\sqrt{}$ I, the undersigned, hereby declare to the Governor's Office of Economic Development that the facts herein stated are true, and that I have attached a qualified plan with information highlighting where our plan reflects meeting the 65% minimum threshold for the employee paid portion of the plan for GOED to independently confirm the same. Robert Lambert Robert Lambert Name of person authorized for signature

4/22/25

Date

VP Finance

Title

5(D) Paid Family and Medical Leave (PFML)

Company Name: NeuroGum, Inc.	County: Clark
After October 1, 2023, if the business will have at least 50 full-time emeighth calendar quarter following the calendar quarter in which the abat the earlier of the eighth calendar quarter following the calendar quarter or the date on which the business has at least 50 full-time employees for paid family and medical leave and agrees that all employees who have	atement becomes effective the business, by r in which the abatement becomes effective on the payroll of the business, has a policy
least 1 year will be eligible for at least 12 weeks of paid family and me the regular wage of the employee.	dical leave at a rate of at least 55 percent of
I, the undersigned, hereby declare to the Governor's Office of Econom true, and that the Applicant will meet this threshold for PFML.	ic Development that the facts herein stated are
Robert Lambert	Robert Lambert
Name of person authorized for signature	Signature
VP Finance	4/22/25
Title	Date

5(E) Company Information

Company Name: NeuroGum, Inc.	County: Clark
Section I - Company Interest List	
Directions: Please provide a detailed list of owners and/or members of strives to maintain the highest standards of integrity, and it is vital that conflict or appearance of a conflict must be avoided. To maintain our detailed list of owners, members, equity holders and Board members of t	at the public be confident of our commitment. Accordingly, any integrity and credibility, the applicant is required to provide a
(a) Name	(b) Title
Kent Yoshimura	CEO & Board Member
Ryan Chen	CFO & Board Member
Waynn Wu	Board Member
Oggie Kapetonivic	Board Member
Jim Murray	Board Member
Section 2 - Company Affiliates and/or Subsidiaries Are there any subsidiary or affiliate companies sharing tax liability	with the applicant company? No ✓ Yes □
If Yes, continue below:	·
Directions: In order to include affiliates/subsidiaries, under the exemption practice GOED requires a corporate schematic to understand the exact rable to show the exact relationships between the companies and include 1. The names as they would read on the tax exemption letter. Which entity(ies) will do the hiring? Which entity(ies) will be purchasing the equipment?	elationships between the companies. Please populate the below
Name of Subsidiary or Affiliate Entity, Role and Legal Control Relati	onship
Please include any additional details below	





NEVADA STATE BUSINESS LICENSE

Neurogum, Inc.

Nevada Business Identification # NV20232684778 Expiration Date: 01/31/2026

In accordance with Title 7 of Nevada Revised Statutes, pursuant to proper application duly filed and payment of appropriate prescribed fees, the above named is hereby granted a Nevada State Business License for business activities conducted within the State of Nevada.

Valid until the expiration date listed unless suspended, revoked or cancelled in accordance with the provisions in Nevada Revised Statutes. License is not transferable and is not in lieu of any local business license, permit or registration.

License must be cancelled on or before its expiration date if business activity ceases. Failure to do so will result in late fees or penalties which, by law, cannot be waived.



Certificate Number: B202501035321996

You may verify this certificate

online at https://www.nvsilverflume.gov/home

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the Great Seal of State, at my office on 01/03/2025.

FRANCISCO V. AGUILAR