		Universal Plastic 13245 Los Angeles St, Bal				
Date:	July 25, 2024	Jason Dowling, President				
Application	Facts:	Company Profile				
Industry NAICS Type of App Location RDA	Manufacturing 326100 New Clark County LVGEA, Perry Ursem	Company Profile Universal Plastic Mold, Inc. (UPM) plans to relocate from Southern California to Southern Nevada and establish an approximate 100,000 sq. ft. manufacturing facility. UPM was founded in 1962, starting in a small building with three machines, the business grew, over the years, and is now one of the largest injection molders in the United States. Currently located in Los Angeles, California, UPM offers turnkey custom injection molding services. With complet program management, full distribution, and logistics capabilities. UPM provide everything from simple plastic injection services to full-scale assembly and packaging services. Additionally, the company is more than just a leading provider of plastic injection molding services and materials. It is a nationwide innovation and manufacturing excellence partner. With a robust delivery netwo that spans the entire United States. Creating products that are 'green' is one o UPM's top priorities and its lean manufacturing programs drives the company to reduce waste and recycle the excess plastic that is generated during the molding process. UPM works closely with local engineering schools offering tours and w its local community college who offers classes in injection molding. UPM also offers classes in processing, mold making, quality, and maintenance. <i>Source:</i> <i>Universal Plastic Mold, Inc.</i>				
Гах Abaten	nent Requirements:	<u>Statutory</u>	Company Application	<u>Meeting Requirements</u>		
lob Creation Average Wag		50 \$29.28	98 \$29.40	Yes Yes		
Equipment C Equipment C	Capex (SU & MBT) Capex (PP)	\$1,000,000 \$5,000,000	\$14,000,000	Yes		
	Deminenter					
	•	65%	76%	Ves		
Health Insur	•	65% 51%	76% 90%	Yes Yes		
Additional Health Insur Revenues ge Business Lice	ance enerated outside NV	65% 51% □ Current	76% 90% □ Pending			
Health Insur Revenues ge Business Lice	ance enerated outside NV	51% Current <u>Direct (company)</u>	90%	Yes Will comply Total		
Health Insur Revenues ge Business Lice	rance enerated outside NV ense	51%	90%	Yes ☑ Will comply		
Health Insur Revenues ge Business Lice Total Tax L Tax Abaten	rance enerated outside NV ense .iability (without tax abatements) ments	51% Current Direct (company) \$2,419,246 Contract Terms	90%	Yes ✓ Will comply Total \$12,070,770		
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IMPORTANT TERMS & INFORMATION

Tax Abatements are reduction or discount of tax liability and companies do not receive any form of payment.

Total Estimated Tax Abatement is a tax reduction estimate. This estimated amount will be discounted from total tax liability. **Estimated New Tax Revenue** is amount of tax revenues local and state government will collect after the abatement was given to applying company.

Economic Impact is economic effect or benefits that this company and it's operations will have on the community and state economy measured by total number of jobs, payroll and created output.



June 7, 2024

Mr. Tom Burns Executive Director Nevada Governor's Office of Economic Development 1 State of Nevada Way, 4th Floor Las Vegas, Nevada 89119

Dear Mr. Burns,

Universal Plastic Mold, Inc. (UPM) is applying to the State of Nevada for the Sales and Use, Modified Business, and Personal Property Tax Abatements. LVGEA was introduced to the company in March of 2023 and were informed by the company that the due diligence and relocation timeline would take approximately 24 months. In September of 2023, LVGEA filed the company's application for tax abatements on behalf of the company in lieu of the additional PFML requirements that were enacted during Nevada's 82nd Legislative Session. As we get closer to the company making a location decision, we request their application be placed on the agenda for the July 2024 GOED Board Meeting.

UPM is exploring their options to relocate from Southern California to Southern Nevada and hire 98 new employees. These new hires will make an average hourly wage of \$29.40 and be provided with a comprehensive benefits package. UPM will make a capital equipment investment of \$14 million and a total capital investment of \$32 million over the next two years.

Our team has reviewed UPM's application and found it to comply with Nevada's statutory requirements for tax abatements. This application has the full support and endorsement of the Las Vegas Global Economic Alliance. Thank you for your consideration.

Sincerely,

Perry Ursem Senior Vice President of Business Development

Enclosure



9/26/2023

Mr. Tom Burns Executive Director Nevada Governor's Office of Economic Development 555 E. Washington, Suite 5400 Las Vegas, NV 89101

Dear Mr. Burns,

By way of this letter and the attached application, UPM, Inc is requesting tax incentives to assist with our relocation efforts. Recent strategic planning has the company focused on creating a presence in Nevada. A significant part of this consideration is the economic incentives offered by the state. We are projecting to add 98 full-time employees with an average wage of \$29.40 over the first two years of operations, and a total of 101 full-time employees with an average hourly wage of \$29.40 over the first five years of operations.

A brief history of our company along with an overview of our products is included with the submission. UPM was founded in 1962 by Ray Dowling. Starting in a small building with three machines, Ray grew the business over the years into one of the largest injection molding companies on the west coast. My brother and I have continued Ray's legacy and continue to innovate and grow the company. We are proud to remain one of the last privately held, family-owned injection molding companies on the west coast.

The economic development incentives offered by the State of Nevada have been an integral factor in our relocation strategy. The projected cost savings from the support of these incentives will allow UPM, Inc to hire a greater number of full-time employees, supporting the Governor's initiative for providing more Nevadans with long term work and career opportunities. Additionally, Nevada's pro-business climate provides UPM with a sustainable location for ongoing strategic growth.

We are projecting to occupy approximately 100.000 sq. ft., with capital equipment projections forecasting approximately \$14,000,000 into the company.

Our experience with representatives from the Las Vegas Global Economic Alliance has been positive and we look forward to your approval in supporting our expansion efforts. We appreciate your time and consideration.

Sincerely,

Joson Dowling

Jason Dowling President

Enclosures



Incentive Application

Company Name: L

Date of Application: September 26, 2023

Universal Plastic Mold (UPM, Inc.)

Company is an / a: (check one) New location in Nevada X

Expansion of a Nevada company

Section 1 - Type of Incentives

Please check all that the company is applying for on this application:

X Sales & Use Tax Abatement	
-----------------------------	--

Recycling Real Property Tax Abatement

Other:

x Modified Business Tax Abatement

x Personal Property Tax Abatement

Section 2 - Corporate Information

COMPANY NAME (Legal name under which business will be transacted in Nevada)			FEDERAL TAX ID #	
Universal Plastic Mold, Inc.			95-2623231	
CORPORATE ADDRESS	CITY / TOWN	STATE / PROVINCE	Ž	ZIP
13245 Los Angeles St	Baldwin Park	CA	9	91706
MAILING ADDRESS TO RECEIVE DOCUMENTS (If different from above)	CITY / TOWN	STATE / PROVINCE	Ž	ZIP
Same as above.				
TELEPHONE NUMBER	WEBSITE			
626-962-4001	upminc.com			
COMPANY CONTACT NAME	COMPANY CONTACT	TITLE		
Jason Dowling	President			
E-MAIL ADDRESS	PREFERRED PHONE	NUMBER		
jdowling@upminc.com	626-962-0954 (mobile))		
Has your company ever applied and been approved for incentives available b	y the Governor's Office of	Economic Development?	Y	Yes No

If Yes, list the program awarded, date of approval, and status of the accounts (attach separate sheet if necessary):

Section 3 - Program Requirements

Please check two of the boxes below; the company must meet at least two of the three program requirements:

- x A capital investment of \$1,000,000 in eligible equipment in urban areas or \$250,000 in eligible equipment in rural areas are required. This criteria is applicable to businesses. In cases of expanding businesses, the capital investment must equal at least 20% of the value of the tangible property owned by the business.
- x New businesses locating in urban areas require fifty (50) or more permanent, full-time employees on its payroll by the eighth calendar quarter following the quarter in which the abatement becomes effective. In rural areas, the requirement is ten (10) or more. For an expansion, the business must increase the number of employees on its payroll by 10% more than its existing employees prior to expansion, or by 25 (urban) or 6 (rural) employees, whichever is greater.

x In both urban and rural areas, the average hourly wage that will be paid by the business to its new employees is at least 100% of the average statewide hourly wage.

Note: Criteria is different depending on whether the business is in a county where the population is 100,000 or more or a city where the population is 60,000 or more (i.e., "urban" area), or if the business is in a county where the population is less than 100,000 or a city where the population is less than 60,000 (i.e., "rural" area).

Section 4 - Nevada Facility

Type of Facility:	Service Provi X Distribution / I X Manufacturing Other:	Fulfillment	
PERCENTAGE OF REVENUE GENERATED BY THE NEW JOBS CONTAINED IN THIS APPLICATION FROM OUTSIDE NEVADA	EXPECTED DATE OF N	EW / EXPANDED OPERATIONS (I	MONTH / YEAR)
90%	Apr-2026		
NAICS CODE / SIC	INDUSTRY TYPE		
326100	Plastics Product Manufac	cturing	
DESCRIPTION OF COMPANY'S NEVADA OPERATIONS	•		
Contract plastic injection molding manufacturer			
PROPOSED / ACTUAL NEVADA FACILITY ADDRESS	CITY / TOWN	COUNTY	ZIP
TBD		Clark County	
WHAT OTHER STATES / REGIONS / CITIES ARE BEING CONSIDERED F	OR YOUR COMPANY'S REL	OCATION / EXPANSION / START	UP?
Phoenix and Casa Grande, Arizona			

Section 5 - Complete Forms (see additional tabs at the bottom of this sheet for each form listed below)

Check the applicable box when form has been completed.

5 (A) Equipment List

5 (B) Employment Schedule

5 (C) Evaluation of Health Plan, with supporting documents to show the employer paid portion of plan meets the minimum of 65%.

5 (D) Company Information Form

New Operations / Start Up - Plans Over the Next Ten Years	Expansions - Plans Over the Next 10 Years
Part 1. Are you currently/planning on	Part 1. Are you currently leasing space in Nevada?
leasing space in Nevada? No	If No, skip to Part 2. If Yes, continue below:
If No, skip to Part 2. If Yes, continue below:	What year(s)?
What year(s)?	How much space (sq. ft.)?
How much space (sq. ft.)?	Annual lease cost at current space:
Annual lease cost of space:	Due to expansion, will you lease additional space?
Do you plan on making building tenant improvements?	If No, skip to Part 3. If Yes, continue below:
If No, skip to Part 2. If Yes *, continue below:	Expanding at the current facility or a new facility?
When to make improvements (month, year)?	What year(s)?
	How much expanded space (sq. ft.)?
Part 2. Are you currently/planning on	Annual lease cost of expanded space:
buying an owner occupied facility in Nevada? No	Do you plan on making building tenant improvements?
If No, skip to Part 3. If Yes *, continue below:	If No, skip to Part 3. If Yes *, continue below:
Purchase date, if buying (month, year):	When to make improvements (month, year)?
How much space (sq. ft.)?	
Do you plan on making building improvements?	Part 2. Are you currently operating at an
If No, skip to Part 3. If Yes *, continue below:	owner occupied building in Nevada?
When to make improvements (month, year)?	If No, skip to Part 3. If Yes, continue below:
	How much space (sq. ft.)?
Part 3. Are you currently/planning on	Current assessed value of real property?
building a build-to-suit facility in Nevada? Yes	Due to expansion, will you be making building improvements?
If Yes *, continue below:	If No, skip to Part 3. If Yes *, continue below:
When to break ground, if building (month, year)? Spring 2025	When to make improvements (month, year)?
Estimated completion date, if building (month, year): Spring 2026	
How much space (sq. ft.)? 100,000	Part 3. Do you plan on building or buying a new facility in Nevada?
	If Yes *, continue below:
	Purchase date, if buying (month, year):
	When to break ground, if building (month, year)?
	Estimated completion date, if building (month, year):
	How much space (sq. ft.)?
lease complete Section 7 - Capital Investment for New Operations / Startup.	* Please complete Section 7 - Capital Investment for Expansions below.

compressors, etc. Our plans are to modernize this plant with MFG 4.0 technology and automation to improve efficiency and safety for our employees.

Section 7 - Capital Investment (Fill in either New Operations/Startup or Expansion, not both.)					
New Operations / Start Up			Expansions		
How much capital investment is planned? (Breakout below):			How much capital investment is planned? (Breakout below):		
Building Purchase (if buying): \$15	,000,000		Building Purchase (if buying):		
Building Costs (if building / making improvements): \$3	,000,000		Building Costs (if building / making improvements):		
Land:			Land:		
Equipment Cost: \$14	,000,000		Equipment Cost:		
Total: \$32	2,000,000		Total:		
			Is the equipment purchase for replacement		
			of existing equipment?		
			Current assessed value of personal property in NV:		
		(Must <mark>attach</mark> f	the most recent assessment from the County Assessor's Office.)		
Section 8 - Employment (Fill in either New Ope	rations/St	artup or E	Expansion, not both.)		
New Operations / Start Up			Expansions		
How many full-time equivalent (FTE*) employees will be created	by the	How many fu	II-time equivalent (FTE*) employees will be created by the		
end of the first eighth quarter of new operations?:	98	end of the first eighth quarter of expanded operations?:			
Average hourly wage of these <u>new</u> employees:	\$29.40	Average hourly wage of these new employees:			
			How many FTE employees prior to expansion?:		
			Average hourly wage of these existing employees:		
			Total number of employees after expansion:		
* FTE represents a permanent employee who works an average of 30 NAC 360.474.	hours per wee	k or more, is eligi	ible for health care coverage, and whose position is a "primary job" as set forth in		
OTHER COMPENSATION (Check all that apply):			_		
X Overtime Merit increases X PTO / Sick / Vacation COLA adjustments		uition assistanc Retirement Plan	ce X Bonus / Profit Sharing / 401(k) Other:		
BRIEF DESCRIPTION OF ADDITIONAL COMPENSATION PROGRAM	IS AND ELIGI	BILITY REQUIRE	EMENTS (Attach a separate sheet if necessary):		
We like performance bonuses and pay grade increases for comp	leting outside	and in house tr	aining		
Section 9 - Employee Health Insurance Benefit	Program				
Is health insurance for employees and is an option for dependent	s offered?:		X Yes (attach health plan and quote or invoice) No		
Package includes (check all that apply):		Other	1.16		
X Medical X Vision X Denta Qualified after (check one):	1	Other:	Life		
X Upon employment Three months after hire date		Six months after	er hire date Other:		
Health Insurance Costs:			Percentage of health insurance premium by (min 65%):		
Plan Type: HMO (2 levels of coverage) and PPO Employer Contribution (annual premium per employee):		\$ 6,600.00	Company: 76%		
Employee Contribution (annual premium per employee).		\$ 0,000.00 \$ 2,100.00	Company: 76% Employee: 24%		
Total Annual Premium:		\$ 8,700.00			

[SIGNATURE PAGE FOLLOWS]

Section 10 - Certification

I, the undersigned, hereby grant to the Governor's Office of Economic Development access to all pertinent and relevant records and documents of the aforementioned company. I understand this requirement is necessary to qualify and to monitor for compliance of all statutory and regulatory provisions pertaining to this application.

Being owner, member, partner, officer or employee with signatory authorization for the company, I do hereby declare that the facts herein stated are true and that all licensing and permitting requirements will be met prior to the commencement of operations. In addition, I and /or the company's legal counsel have reviewed the terms of the GOED Tax Abatement and Incentives Agreement, the company recognizes this agreement is generally not subject to change, and any material revisions have been discussed with GOED in advance of board approval.

Jason Dowling

Name of person authorized for signature

Jeson Dowling

Signature

President Title September 26, 2023 Date

Nevada Governor's Office of Economic Development

1 State of Nevada Way, 4th Floor, Las Vegas, Nevada 89119 • 702.486.2700 • www.goed.nv.gov

Site Selection Factors

Company Name: Universal Plastic Mold (UPM, Inc.)

County: Clark

Section 1 - Site Selection Ratings

Directions: Please rate the select factors by importance to the company's business (1 = very low; 5 = very high). Attach this form to the Incentives Application.

Availability of qualified workforce:	4	Transportation infrastructure:	2
Labor costs:	2	Transportation costs:	3
Real estate availability:	4	State and local tax structure:	3
Real estate costs:	3	State and local incentives:	4
	3	- Business permitting & regulatory structure:	3
	5	Access to higher education resources:	2

Please summarize the importance of the abatement program to your decision (please include at least a paragraph summary):

We're looking at both Arizona and Nevada. To be honest, the costs are very comparable. The difference will most likely come down to rail infrastructure (location) and incentives.

5(A) Capital Equipment List

Company Name: Universal Plastic Mold (UPM, Inc.)

County: Clark

Section 1 - Capital Equipment List

Directions: Please provide an estimated list of the equipment [columns (a) through (c)] which the company intends to purchase over the two-year allowable period. For example, if the effective date of new / expanded operations begins April 1, 2023, the two-year period would be until March 31, 2025. Add an additional page if needed. For guidelines on classifying equipment, visit:

tax.nv.gov/LocalGovt/PolicyPub/ArchiveFiles/Personal_Property_Manuals. Attach this form to the Incentives Application.

(a)	(b)	(C)	(d)
Equipment Name/Description	# of Units	Price per Unit	Total Cost
jection molding machines	15	\$750,000.00	\$11,250,000.00
ranes	2	\$150,000.00	\$300,000.00
Vater Handling and Cooling	1	\$450,000.00	\$450,000.00
compressed Air	1	\$250,000.00	\$250,000.00
utomation	10	\$150,000.00	\$1,500,000.00
Varehouse (Forklifts, Racking, Material Handling)	1	\$250,000.00	\$250,000.00
		1 1	
		1 1	
		┨────┤	
		┨────┤	
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		++	
OTAL EQUIPMENT COST s any of this equipment* to be acquired under an op			\$14,000,000.00

*Certain leasehold equipment does not qualify for tax abatements

5(B) Employment Schedule

Company Name: Universal Plastic Mold (UPM, Inc.)

County: Clark

Section 1 - Full-Time Equivalent (FTE) Employees

Directions: Please provide an estimated list of full time employees [columns (a) through (d)] that will be hired and employed by the company by the end of the first eighth quarter of new / expanded operations. For example, if the effective date of new / expanded operations is April 1, 2023, the date would fall in Q2, 2025. The end of the first eighth quarter would be the last day of Q2, 2025 (i.e., June 30, 2025). Attach this form to the Incentives Application. A qualified employee must be employed at the site of a qualified project, scheduled to work an average minimum of 30 per week, if offered coverage under a plan of health insurance provided by his or her employer, is eligible for health care coverage, and whose position of a "primary job" as set forth in NAC 360.474.

Please use the Bureau of Labor Statistics Standard Occupational Classification System (SOC) link to populate section (b): <u>https://www.bls.gov/soc/2018/major_groups.htm#11-0000</u>

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
New Hire Position Title/Description	Position SOC Code	Number of Positions	Average Hourly Wage	US Bureau of Labor Statistics Average Hourly Wage - Clark County	Average Weekly Hours	Annual Wage per Position	Total Annual Wages
Chief Executives	11-1011	2	\$106.98	\$104.74	40	\$222,518.40	\$445,036.80
Molding, Coremaking, and Casting Machine Setters, Operators, and Tenders, Metal and Plastic	51-4072	40	\$21.52	\$18.47	40	\$44,761.60	\$1,790,464.00
Multiple Machine Tool Setters, Operators, and Tenders, Metal and	51-4081	4	\$41.64	\$16.80	40	\$86,611.20	\$346,444.80
Logisticians	13-1081	7	\$24.13	\$37.65	40	\$50,190.40	\$351,332.80
Industrial Machinery Mechanics	49-9041	6	\$38.25	\$28.76	40	\$79,560.00	\$477,360.00
Extruding and Drawing Machine Setters, Operators, and Tenders,	51-4021	5	\$21.67	\$17.72	40	\$45,073.60	\$225,368.00
Inspectors, Testers, Sorters, Samplers, and Weighers	51-9061	5	\$25.68	\$22.20	40	\$53,414.40	\$267,072.00
Assemblers and Fabricators, All Other, Including Team Assemblers	51-2098	8	\$22.00	\$17.72	40	\$45,760.00	\$366,080.00
Machinists	51-4041	5	\$48.50	\$22.10	40	\$100,880.00	\$504,400.00
Sales Representatives, Wholesale and Manufacturing, Except Technical and	41-4012	3	\$71.75	\$28.75	40	\$149,240.00	\$447,720.00
Office Clerks, General	43-9061	13	\$28.50	\$18.32	40	\$59,280.00	\$770,640.00
TOTAL		98	\$29.40	\$22.73			\$5,991,918.40

Section 2 - Employment Projections

Directions: Please estimate full-time job growth in Section 2, complete columns (b) and (c). These estimates are used for state economic impact and net tax revenue analysis that this agency is required to report. The company will not be required to reach these estimated levels of employment. Please enter the <u>estimated new full</u> <u>time employees</u> on a year by year basis (not cumulative)

(a) Year	<i>(b)</i> Number of New FTE(s)	(c) Average Hourly Wage	<i>(d)</i> Payroll
3-Year	3	\$30.00	\$187,200.00
4-Year	0	\$0.00	\$0.00
5-Year	0	\$0.00	\$0.00

* Column (e) determines if wage is commensurate to current wage ranges in the region the company plans to locate/is located. For these purposes the median average hourly wage for the location has been used.

U = Unknown / data set for region is not currently available.

Source: LighcastTM county wages based on the Bureau of Labor Statistics Occupational Employment and Wage Statisticsprogram and county-level administrative wage data.

5(C) Evaluation of Health Plans Offered by Companies

Company Name: Universal Plastic Mold (UPM, Inc.)	County: Clark
Total Number of Full-Time Employees:	98
Average Hourly Wage per Employee	\$29.40
Average Annual Wage per Employee (implied)	\$61,152.00
COST OF HELATH INSURANCE	
Annual Health Insurance Premium Cost:	\$8,700.00
Percentage of Premium Covered by:	
Company	76%
Employee HEALTH INSURANCE PLANS:	24%
HEALTH INSURANCE PLANS:	
Base Health Insurance Plan*:	ExcelCare HMO 30
Deductible - per employee	\$ -
Coinsurance	0% / 0%
Out-of-Pocket Maximum per employee	\$ 5,500
Additional Health Insurance Plan*:	
Deductible - per employee	\$ -
Coinsurance	0% / 0%
Out-of-Pocket Maximum per employee	\$ -
Additional Health Insurance Plan*:	
Deductible - per employee	\$ -
Coinsurance	0% / 0%
Out-of-Pocket Maximum per employee	\$ -
*Note: Please list only "In Network" for deducatble and out of the pocket amounts	
Generalized Criteria for Essential Health Benefits (EHB)	
[following requirements outlined in the Affordable Care Act and US Co	
Covered employee's premium not to exceed 9.5% of annual wage	4.5% MEC
Annual Out-of-Pocket Maximum not to exceed \$9,200 (2025)	\$5,500 MEC
Minimum essential health benefits covered (Company offers PPO):	×
(A) Ambulatory patient services	x x
(B) Emergency services	x
(C) Hospitalization	X
(D) Maternity and newborn care	x
(E) Mental health/substance use disorder/behavioral health treatment	
(F) Prescription drugs	x
(G) Rehabilitative and habilitative services and devices	x
(H) Laboratory services	x
(I) Preventive and wellness services and chronic disease managemen	
(J) Pediatric services, including oral and vision care	x
No Annual Limits on Essential Health Benefits	x

I, the undersigned, hereby declare to the Governor's Office of Economic Development that the facts herein stated are true, and that I have attached a qualified plan with information highlighting where our plan reflects meeting the 65% minimum threshold for the employee paid portion of the plan for GOED to independently

Jason Dowling	Isson
Name of person authorized for signature	Signature
President	September 2
Title	Date

26, 2023

Dowling

5(D) Company Information

Company Name: Universal Plastic Mold (UPM, Inc.)

County: Clark

Section 1 - Company Interest List

Directions: Please provide a detailed list of owners and/or members of the company. The Governor's Office of Economic Development strives to maintain the highest standards of integrity, and it is vital that the public be confident of our commitment. Accordingly, any conflict or appearance of a conflict must be avoided. To maintain our integrity and credibility, the applicant is required to provide a detailed list of owners, members, equity holders and Board members of the company.

(a) Name	(b) Title
Jason Dowling	President
Steve Dowling	VP of Operations
Raymond A Dowling	Minority Shareholder
Peggy Neal	Minority Shareholder

Section 2 - Company Affiliates and/or Subsidiaries

Are there any subsidiary or affiliate companies sharing tax liability with the applicant company?	No X	Yes
---	------	-----

If Yes, continue below:

Directions: In order to include affiliates/subsidiaries, under the exemption letter, they must to be added to the Contract. Per standard practice GOED requires a corporate schematic to understand the exact relationships between the companies. Please populate the below table to show the exact relationships between the companies and include:

- 1. The names as they would read on the tax exemption letter.
- 2. Which entity(ies) will do the hiring?
- 3. Which entity(ies) will be purchasing the equipment?

Name of Subsidiary or Affiliate Entity, Role and Legal Control Relationship

Please include any additional details below:

HUNIVERSAL PLASTIC MOLD

High achievement always takes place in a framework of high expectations.



Introduction to UPM

Since 1962, UPM has been providing innovative plastics manufacturing solutions to the world's most successful companies.

- 60+ years of success in custom plastics
- Specializing in high volume production
- 9 Acre, 127,000 sq. ft. facility
- In-house assembly department
- Full 3PL Logistics with JIT Manufacturing
- Direct Shipping to customers







UPM's Premier Facility

Our state of the art 24/7/365 facility utilizes the latest in injection molding technology to produce consistent high quality results.

- 31 presses ranging from 200 2000 tons
- 100,000 sq. ft. manufacturing facility
- 27,000 sq. ft. warehouse
- 9 acres of space dedicated to UPM
- 24/7/365 operation







UPM's Premier Facility

Our advanced automation systems and convenient geographical location lower production and shipping expenses.

- Advanced Automation
- 12 bulk resin silos (1 MM lbs.)
- Complete 25 ton external overhead cranes
- 28 miles from the Port of Long Beach
- 110 miles from the US / Mexico Border







Tooling Fabrication

UPM's dedicated tooling department can handle all of your fabrication, maintenance, and repair to keep your production going.

- Dedicated and experienced tooling department
- Tooling repair and maintenance in house
- New tooling
- Flexible pricing and payment options
- Detailed reporting during the mold building process







Product Assembly

We have a dedicated assembly department to take you all the way to a finished product.

- Special packaging and labeling
- Assembly of multiple components
- Machining, Tapping, Painting, Pad Printing and Hot Stamping
- Ultrasonic, Vibration and Hot Plate Welding
- Gluing, Drilling and Riveting
- Anti-Static board and Electronics assembly







Third Party Logistics

UPM's 3PL services provide rapid time to market, lower costs, and simplifies your supply chain management.

- Warehousing and Inventory Control on-site.
- Just-In-Time / Kanban practices
- Overseas container unloading and loading
- Logistical coordination to distribution centers
- Freight and Asset Management
- Direct Shipping to customers and retail.







Program Management

Let our experienced management team take the complication out of creating an effective manufacturing program.

- 9001:2015 certified quality program
- Process flow charts and turn key assembly
- Critical attribute identification
- Management of logistics and shipping
- Gantt chart project monitoring





Quality Assurance

UPM is committed to total customer satisfaction, providing products that meet requirements, are priced competitively, and delivered on time.

- ISO 9001:2015 certified
- In Process Reports, Control Charts, Cp/CpK Analysis, X-Bar and R Charts
- Failure Mode and Effect Analysis
- Gage R&R Analysis







Quality Assurance

UPM is committed to total customer satisfaction, providing products that meet requirements, are priced competitively, and delivered on time.

- Critical Dimension Validation, Mold Validation Practices
- Process Capability Studies, Design of Experiments
- SPC Process Monitoring (Automated Data Collection), PPAP Development
- APQP, Color Measurement, TQM Programs
- UL Approved, Certified Operator Training







The UPM Advantage

In a competitive world, UPM thinks "out of the box" by creating innovative solutions that produce advantages for our partners.



- Experts in high volume production
- Achieve quicker time to market than your competition
- Decrease supply chain expenses

- Decrease time-to-market compared to overseas mfg
- Achieve the lowest possible landed product cost