#### Sephora USA, Inc.

Date: September 22, 2022

6075 West 300 South, Salt Lake City, UT 84104 Matthew Cannon, Vice President, West Coast Distribution

#### **Application Facts:**

RDA

Industry Wholesale Trade
NAICS 424210
Type of App Expansion
Location Clark County

LVGEA, Perry Ursem

#### **Company Profile**

Sephora USA, Inc. (Sephora) is planning an expansion of its existing 715,000 sq. ft. warehouse and distribution facility located in Clark County. The existing facility currently fulfills ecomm/dotcom online orders to the majority of the western United States. The expansion will allow the facility to fulfill retail stores located in the western United States. Sephora is a French chain of cosmetics stores founded in 1969 and featuring nearly 300 brands, along with its own private label. Sephora is owned by luxury conglomerate Moet Hennessy Louis Vuitton as of 1997. A key component of the company's hiring effort is to ensure 30 percent of its full-time staff are individuals with disabilities. To reach this goal Sephora partnered with nonprofit Easterseals Nevada and Nevada Vocational Rehabilitation when its Clark County warehouse originally opened. Via its 'Sephora Accelerate' program the company supports a growing community of female founders in all areas of the beauty industry. The company also shares in the responsibility of protecting the health and beauty of the planet. Through Sephora Sustainability, Sephora guides its company, employees, and partners to develop environmentally conscious practices. Source: Sephora USA, Inc.

Construction

\$0

\$0

<u>Total</u>

231

\$94,909,450

\$310,890,716

	. , , .	sephora guides its company	, employees, and partners to
	develop environmentally	conscious practices. Source	e: Sephora USA, Inc.
Tax Abatement Requirements:	<u>Statutory</u>	<b>Company Application</b>	Meeting Requirements
Job Creation	25	33	Yes
Average Wage	\$26.67	\$27.20	Yes
Equipment Capex (SU & MBT)	\$836,204	\$12,000,000	Yes
Equipment Capex (PP)	¥030,20 i	ψ <b>11</b> /000/000	. 05
Note: As the company submitted its application, pr	rior to 1 July, 2022 - the state	ewide average wage for FY	22 (\$26.67) is still applicable
Additional Requirements:			
Health Insurance	65%	75%	Yes
Revenues generated outside NV	51%	97%	Yes
Business License	Current	$\square$ Pending	☐ Will comply
Total Tax Liability (without tax abatements)	Direct (company)		Total
	\$1,658,224		\$12,773,804
Tax Abatements	Contract Terms		<b>Estimated Tax Abatement</b>
Sales Tax Abmt.	4.6% for 2 years		\$453,000
Modified Business Tax Abmt.	50% for 4 years		\$93,932
Personal Property Tax Abmt.	50% for 10 years		\$232,680
Total Estimated Tax Abatement over 10 yrs.			\$779,612
Net New Tax Revenues	<u>Direct</u>	<u>Indirect</u>	Taxes after Abatements
Local Taxes			
Property	\$3,799,707	\$3,599,824	\$7,399,531
Sales	\$312,000	\$1,763,109	\$2,075,109
Lodging	\$0	\$90,174	\$90,174
State Taxes	+207.024	+200 457	
Property	\$207,821	\$209,457	\$417,278
Sales	\$240,000	\$588,439	\$828,439
Modified Business	\$650,176	\$504,514	\$1,154,690
Lodging	\$0	\$28,971	\$28,971
Total Estimated New Tax Revenue over 10 yrs	s.		\$11,994,192

#### **IMPORTANT TERMS & INFORMATION**

Economic Impact over 10 yrs.

Total Jobs Supported

Total Payroll Supported

Total Economic Value

Tax Abatements are reduction or discount of tax liability and companies do not receive any form of payment.

**Total Estimated Tax Abatement** is a tax reduction estimate. This estimated amount will be discounted from total tax liability. **Estimated New Tax Revenue** is amount of tax revenues local and state government will collect after the abatement was given to applying company.

**Economic Impact** is economic effect or benefits that this company and it's operations will have on the community and state economy measured by total number of jobs, payroll and created output.

**Total** 

231

\$94,909,450

\$310,890,716



June 30, 2022

Mr. Michael Brown Executive Director Nevada Governor's Office of Economic Development 555 E. Washington Avenue, Suite 5400 Las Vegas, Nevada 89101

Director Brown,

Sephora USA, Incorporated is applying to the State of Nevada for the Sales and Use Tax, Modified Business Tax, and Personal Property Tax Abatements. We request their application be placed on the agenda for the March 2021 GOED Board Meeting.

Sephora is exploring their options to expand operations in Southern Nevada from a current staff of 327 by hiring 33 additional employees over the next 24 months. These new hires will make an average hourly wage of \$27.20 and be provided with a comprehensive benefits package. Sephora will make an investment of \$12 million dollars in capital equipment.

Our team has reviewed Sephora's application and found it to comply with Nevada's statutory requirements for tax abatements. This application has the support and endorsement of the Las Vegas Global Economic Alliance. Thank you for your consideration.

Sincerely,

Perry Ursem

Vice President, Business Retention and Expansion

Enclosure

# SEPHORA

June 24th, 2022

Mr. Michael Brown
Executive Director
Nevada Governor's Office of Economic Development
555 E. Washington, Suite 5400
Las Vegas, NV 89101

Dear Mr. Brown,

By way of this letter and the attached application, Sephora, Inc is requesting tax incentives to assist with our expansion efforts. Recent strategic planning has the company focused on creating a greater presence in Nevada. A significant part of this consideration is the economic incentives offered by the state. We are projecting to add 33 full-time employees with an average wage of \$27.20 over the next two years of operations, and a total of 147 full-time employees with an average hourly wage of \$23.23 over the next five years of operations.

A leader in prestige omni-retail, our mission at Sephora is to create a welcoming beauty shopping experience for all and inspire fearlessness in our community. We operate over 2,700 stores in 35 countries worldwide, with an expanding base of over 500 stores across the Americas, and a world-class ecommerce site. Since opening our first US store in New York's SoHo neighborhood in 1998, Sephora has been an industry-leading champion of diversity, inclusivity, and empowerment in the US, guided by our longstanding company values.

The economic development incentives offered by the State of Nevada have been an integral factor in our expansion strategy. The projected cost savings from the support of these incentives will allow Sephora, Inc. to hire a greater number of full time employees, supporting the Governor's initiative for providing more Nevadan's with long term work and career opportunities. Additionally, Nevada's pro-business climate provides Sephora, Inc. with a sustainable location for ongoing strategic growth.

Capital projections forecast approximately \$12,000,000 in investment into the company.

Our experience with representatives from the Las Vegas Global Economic Alliance has been positive and we look forward to your approval in supporting our expansion efforts. We appreciate your time and consideration.

Sincerely,

Matthew Cannon

Vice President – West Cost Distribution

Sephora USA, Inc

Council Members
Isaac E. Barron
Pamela A. Goynes-Brown
Scott Black
Richard J. Cherchio



#### **Department of the Mayor and City Council**

2250 Las Vegas Boulevard, North · Suite 910 · North Las Vegas, Nevada 89030 Telephone: (702) 633-1007 · Fax: (702) 649-1302 · www.cityofnorthlasvegas.com

July 13, 2022

Mr. Michael Brown Executive Director Nevada Governor's Office of Economic Development 555 E. Washington, Suite 5400 Las Vegas, NV 89101

Dear Director Brown:

By way of this letter, the City of North Las Vegas is in full support of Sephora and their incentive application for abatements to be reviewed by the GOED Board at their next scheduled meeting.

Sephora, a leader in the retail industry, began operations of their 715,000 sq. ft. e-commerce warehouse distribution facility in North Las Vegas in 2019. Company leadership has determined timing is right to further invest an additional \$12 million dollars in capital equipment. Sephora plans to add 33 full-time employees over the next two years and 147 full-time employees over the next five years.

It is my pleasure to support their application and I look forward to the continued success of Sephora here in North Las Vegas.

Sincerely,

John J. Lee

Mayor

# SEPHORA

June 24th, 2022

Mr. Michael Brown Executive Director Nevada Governor's Office of Economic Development 555 E. Washington, Suite 5400 Las Vegas, NV 89101

#### REQUEST FOR CONFIDENTIALITY OF RECORDS AND DOCUMENTS

Dear Director Brown,

On 6/30/2022, Sephora USA, Inc. submitted an application to you as the Executive Director of the State of Nevada Governor's Office of Economic Development ("GOED") requesting approval of economic incentives for an expansion at the current Clark County Sephora Distribution Center ("WDC"). The purpose of this letter is to request confidentiality pursuant of Section 4 of Assembly Bill No. 17 (2021 Nevada Revised Statues) as codified in NRS 231.069.

Please be advised Sephora specifically deems the following information proprietary and confidential:

- 1. The detailed schedule of Employment List
- 2. The detailed schedule of Capital Equipment List

Thank you for your consideration. If you have any questions or require any further information, please do not hesitate to contract me.

Sincerely,

Matthew Cannon

Vice President – West Cost Distribution

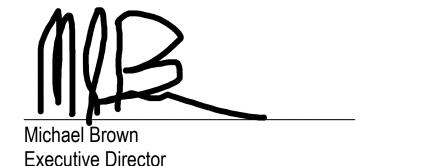
Sephora USA, Inc

## REQUEST FOR CONFIDENTIALITY DETERMINATION

Pursuant to NRS 231.069, and upon the request of applicant, Sephora USA, Inc., the Executive Director of the Office has determined the:

- (i) The detailed schedule of Capital Equipment List, 5(A)
- (ii) The detailed schedule of Employment List, 5(B)

are confidential proprietary information of the business, are not public records, and shall be redacted in its entirety from the copy of the application that is disclosed to the public.



8/1/2022 Date

ECONOMIC	DEVELOPMENT		Co	mpany is an	a: (check one)		
<b>Incentive Ap</b>	plication			· ′	cation in Nevada		
Company Name: Sephora USA, Inc			Expansion of a Nevada company				
Date of Application:  June 24th, 2022					,		
	dano Zarai, Zozz						
Section I - Type	of Incentives						
Please check all tha	t the company is applying for on this application	n:					
☑ Sales &	Use Tax Abatement	☐ Sales & U	se Tax Deferral				
✓ Modified	Business Tax Abatement	Recycling	Real Property Tax Abatemen	nt			
✓ Persona	I Property Tax Abatement	Other:	.,,				
Section 2 - Corp	oorate Information	_					
-	Legal name under which business will be tran	sacted in Nev	vada)		FEDERAL TA	X ID #	
Sephora USA, Inc					94-3322407		
CORPORATE ADD			CITY / TOWN		TE / PROVINCE	ZIP	
6075 West 300 Sou			Salt Lake City	UT		84104	
	S TO RECEIVE DOCUMENTS (If different from	m above)	CITY / TOWN		STATE / PROVINCE Z		
6260 East Ann Roa			North Las Vegas	NV	NV 89		
TELEPHONE NUM	BER		WEBSITE www.Sephora.com				
(801) 578-3012 COMPANY CONTA	CT NAME		COMPANY CONTACT TI	TIE			
Matthew Cannon	CT NAME		Vice President - West Coa		1		
E-MAIL ADDRESS			PREFERRED PHONE NU				
Matthew.Cannon	@Sephora.com		(801) 578-3012	MBER			
	ever applied and been approved for incentives	available by	the Governor's Office of Eco	nomic Develo	nnment?	Yes No	
	am awarded, date of approval, and status of the	•			,p.11011t.	1100110	
ii res, list the progra	ani awarueu, uate or approvar, and status or tr	ie accounts (	allacii separale sheel ii nece	55a1y).			
Section 3 - Prog	ram Requirements						
Please check two of	f the boxes below; the company must meet at	least two of th	ne three program requiremen	ıts:			
	estment of \$1,000,000 in eligible equipment in In cases of expanding businesses, the capital	urban areas	or \$250,000 in eligible equip	ment in rural			
New busines quarter in wh	ises locating in urban areas require fifty (50) o nich the abatement becomes effective. In rural on its payroll by 10% more than its existing em	areas, the re	quirement is ten (10) or more	e. For an expa	ansion, the busines	s must increase	
In both urbar	n and rural areas, the average hourly wage tha	at will be paid	by the business to its new e	mployees is a	t least 100% of the	average	
	is different depending on whether the business is i	in a county who	ere the population is 100.000 or	more or a city	where the population	n is 60.000 or more	
	or if the business is in a county where the populat	•	• •	•			
Section 4 - Neva	ada Facility						
Type of Facility:							
☐ Headqua	arters		Service Provid	er			
□ Technole	ogy		Distribution / F	ulfillment			
☐ Back Of	fice Operations		Manufacturing				
☐ Researc	h & Development / Intellectual Property		Other:				
CONTAINED IN TH	REVENUE GENERATED BY THE NEW JOE IS APPLICATION FROM OUTSIDE NEVADA		EXPECTED DATE OF NE	W / EXPAND	DED OPERATIONS	(MONTH / YEAR)	
97%			Jun-2024				
NAICS CODE / SIC 446120			INDUSTRY TYPE				
	COMPANY'S NEVADA OPERATIONS		Merchant Wholesaler				
The existing facility	COMPANY'S NEVADA OPERATIONS currently fulfills ecomm/dotcom online orders t western United States.	to the majority	y of the western United State	s. The expan	sion will allow the fa	acility to fulfill retai	
PROPOSED / ACT	UAL NEVADA FACILITY ADDRESS		CITY / TOWN	COL	INTY	ZIP	
6260 East Ann Roa			North Las Vegas		County	89115	
	ATES / REGIONS / CITIES ARE BEING CON:	SIDERED FO	•		•		

#### Section 5 - Complete Forms (see additional tabs at the bottom of this sheet for each form listed below)

Checl	c the	applicable box when form has been completed.
5 (A)	$\checkmark$	Equipment List
5 (B)	<b>√</b>	Employment Schedule
5 (C)	$\checkmark$	Evaluation of Health Plan, with supporting documents to show the employer paid portion of plan meets the minimum of 65%.
5 (D)	<b>V</b>	Company Information Form

New Operations / Start Up - Plans Over the Next <u>Ten Years</u>	Expansions - Plans Over the Next 10 Years	
Part 1. Are you currently/planning on	Part 1. Are you currently leasing space in Nevada?	Yes
leasing space in Nevada?	If No, skip to Part 2. If Yes, continue below:	
If No, skip to Part 2. If Yes, continue below:	What year(s)?	2019
What year(s)?	How much space (sq. ft.)?	715,000
How much space (sq. ft.)?	Annual lease cost at current space:	\$4,700,0
Annual lease cost of space:	Due to expansion, will you lease additional space?	No
Do you plan on making building tenant improvements?	If No, skip to Part 3. If Yes, continue below:	
If No, skip to Part 2. If Yes *, continue below:	Expanding at the current facility or a new facility?	Curren
When to make improvements (month, year)?	What year(s)?	2024
	How much expanded space (sq. ft.)?	0
Part 2. Are you currently/planning on	Annual lease cost of expanded space:	\$0.00
buying an owner occupied facility in Nevada?	Do you plan on making building tenant improvements?	No
If No, skip to Part 3. If Yes *, continue below:	If No, skip to Part 3. If Yes *, continue below:	
Purchase date, if buying (month, year):	When to make improvements (month, year)?	
How much space (sq. ft.)?		
Do you plan on making building improvements?	Part 2. Are you currently operating at an	
If No, skip to Part 3. If Yes *, continue below:	owner occupied building in Nevada?	
When to make improvements (month, year)?	If No, skip to Part 3. If Yes, continue below:	
	How much space (sq. ft.)?	
Part 3. Are you currently/planning on	Current assessed value of real property?	
building a build-to-suit facility in Nevada?	Due to expansion, will you be making building improvements?	
If Yes *, continue below:	If No, skip to Part 3. If Yes *, continue below:	
When to break ground, if building (month, year)?	When to make improvements (month, year)?	
Estimated completion date, if building (month, year):		
How much space (sq. ft.)?	Part 3. Do you plan on building or buying a	
	new facility in Nevada?_	No
	If Yes *, continue below:	
	Purchase date, if buying (month, year):	
	When to break ground, if building (month, year)?_	
	Estimated completion date, if building (month, year):	
	How much space (sq. ft.)?	
lease complete Section 7 - Capital Investment for New Operations / Startu	up. * Please complete Section 7 - Capital Investment for Expans	sions below
		20.311.

BRIEF DESCRIPTION OF CONSTRUCTION PROJECT AND ITS PROJECTED IMPACT ON THE LOCAL ECONOMY (Attach a separate sheet if necessary): N/A

New Operations / Start Up			Expansions			
How much capital investment is planned? (Breakout below):		How much cap	How much capital investment is planned? (Breakout below):			
Building Purchase (if buying):			Building Purchase (if buying):			
Building Costs (if building / making improvements):		Buildin	g Costs (if building / making improvements):			
Land:			Land:			
Equipment Cost:			Equipment Cost:	\$12,000,000		
Total:			Total:	\$12,000,000		
			Is the equipment purchase for replacement			
			of existing equipment?	No		
		Current	t assessed value of personal property in NV:	\$4,181,022		
		(Must attach the	e most recent assessment from the County Asses	ssor's Office.)		
Section 8 - Employment (Fill in either New Op	erations/Sta	artup or Ex	pansion, not both.)			
New Operations / Start Up			Expansions			
How many full-time equivalent (FTE*) employees will be created	d by the	How many full-	time equivalent (FTE*) employees will be cre	ated by the		
end of the first eighth quarter of new operations?:			first eighth quarter of expanded operations?:	33		
Average hourly wage of these <u>new</u> employees:		Av	erage hourly wage of these <u>new</u> employees:	\$27.20		
			v many FTE employees prior to expansion?:	327		
		Averaç	ge hourly wage of these <u>existing</u> employees:	\$20.36		
			Total number of employees after expansion:	360		
* FTE represents a permanent employee who works an average of 30 set forth in NAC 360.474.	hours per week	or more, is eligible	for health care coverage, and whose position is a	"primary job" as		
OTHER COMPENSATION (Check all that apply):						
✓ Overtime ✓ Merit increases	_	uition assistance	Bonus			
✓ PTO / Sick / Vacation ☐ COLA adjustments	∠ R	Retirement Plan /	Profit Sharing / 401(k)	Tuition Reimburseme		
BRIEF DESCRIPTION OF ADDITIONAL COMPENSATION PROGR.	AMS AND ELIGIB	BILITY REQUIREM	ENTS (Attach a separate sheet if necessary):			
Section 9 - Employee Health Insurance Benefit	Program					
Is health insurance for employees and is an option for depende	nts offered?:	☐ Yes (at	tach health plan and quote or invoice)	] No		
Package includes (check all that apply):						
✓ Medical ✓ Vision ✓	Dental	Other:				
Qualified after (check one):			_			
☐ Upon employment ☐ Three months after hire	date $\square$	Six months after	hire date Other:			
Health Insurance Costs:			Percentage of health insurance premium by (	(min 65%):		
Plan Type:						
Employer Contribution (annual premium per employee):		\$ 4,500.00	Company: 75%			
Employee Contribution (annual premium per employee)	-	\$ 1,500.00	Employee: 25%			

[SIGNATURE PAGE FOLLOWS]

#### **Section 10 - Certification**

I, the undersigned, hereby grant to the Governor's Office of Economic Development access to all pertinent and relevant records and documents of the aforementioned company. I understand this requirement is necessary to qualify and to monitor for compliance of all statutory and regulatory provisions pertaining to this application.

Being owner, member, partner, officer or employee with signatory authorization for the company, I do hereby declare that the facts herein stated are true and that all licensing and permitting requirements will be met prior to the commencement of operations. In addition, I and /or the company's legal counsel have reviewed the terms of the GOED Tax Abatement and Incentives Agreement, the company recognizes this agreement is generally not subject to change, and any material revisions have been discussed with GOED in advance of board approval.

Matthew Cannon	Mh
Name of person authorized for signature	Signature
Vice President - West Coast Distribution	June 24, 2022
Title	Date

#### Nevada Governor's Office of Economic Development

555 E. Washington Ave., Ste 5400 • Las Vegas, Nevada 89101 • 702.486.2700 • (Fax) 702.486.2701 • www.diversifynevada.com

#### **Site Selection Factors**

Company Name: Sephora USA, Inc.	: Sephora USA, Inc.		County: Clark		
Section I - Site Selection Ratings					
Directions: Please rate the select factors by importanc Application.	e to the	company's business (1 = very low; 5 = very high). Attach this form to	the Incentives		
Availability of qualified workforce:	4	Transportation infrastructure:	5		
Labor costs:	4	Transportation costs:	5		
Real estate availability:	3	State and local tax structure:	2		
Real estate costs:	3	State and local incentives:	2		
Utility infrastructure:	2	Business permitting & regulatory structure:	5		
Utility costs:	2	Access to higher education resources:	2		

Please summarize the importance of the abatement program to your decision (please include at least a paragraph summary):

In 2018, Sephora had selected CBRE, Inc to conduct an economic gap analysis which compared operating & capital costs between North Las Vegas, NV & Fresno, CA. The gap analysis included transportation costs, real estate taxes, personal property taxes, and incentives. Over 10-years, it was estimated that the net present value of total costs in North Las Vegas were estimated at \$187.4M, compared to Fresno at \$179.7M. The majority of the \$7.7M cost disadvantage in North Las Vegas was mainly attributed to higher transportation costs, higher sales taxes, and higher real estate taxes. Ultimately, the North Las Vegas site was selected, and in July 2019 the *Western Distribution Center (WDC)* shipped their first online orders to Sephora clients. In the next 2 years, Sephora plans to expand the WDC to also service it's Retail stores in the western United States in addition to servicing dotcom clients.

Overall, the potential abatement of Nevada sales taxes, personal property taxes, and modified business taxes will help close the \$7.7M economic gap with the Fresno, CA option.

# **Equipment Schedule, Detailed**

The Office has determined the detailed equipment schedule as described in this application constitutes confidential proprietary information of Sephora USA, Inc. and is not a public record.

# **Employment Schedule, Detailed**

The Office has determined the detailed employment schedule as described in this application constitutes confidential proprietary information of Sephora USA, Inc. and is not a public record.

## 5(C) Evaluation of Health Plans Offered by Companies

(C) Evaluation of Fredicti Flams Offered by	<b>J</b> oinpanie	•	
Company Name: Sephora USA, Inc.	County: Clark		
Total Number of Full-Time Employees:		33	
Average Hourly Wage per Employee Average Annual Wage per Employee (implied)		27.20 ,582.93	
COST OF HEALTH INSURANCE			
Annual Health Insurance Premium Cost:	\$6,0	00.00	
Percentage of Premium Covered by:	_	/	
Company Employee		75% 25%	
HEALTH INSURANCE PLANS:		23 /0	
		UC Cilver	ПСА
Base Health Insurance Plan*:  Deductible - per employee	\$	HC Silver 1,400	пон
Coinsurance		r deductib	le
Out-of-Pocket Maximum per employee	\$	2,700	
Additional Health Insurance Plan*:	UHC	Rose Go	old PPO
Deductible - per employee	\$	1,200	
Coinsurance	2	20%	
Out-of-Pocket Maximum per employee	\$	4,000	
Additional Health Insurance Plan*:	U	HC Gold	PPO
Deductible - per employee	\$	500	
Coinsurance	20% afte	r deductib	le
Out-of-Pocket Maximum per employee	\$	2,000	
*Note: Please list only "In Network" for deducatble and out of the pocket amounts			
Generalized Criteria for Essential Health Benefits (EHB)			
[following requirements outlined in the Affordable Care Act and US Cool Covered employee's premium not to exceed 9.5% of annual wage		USC Section 5.5%	Q Q
octors on professional and the state of the			
Annual Out-of-Pocket Maximum not to exceed \$9,100 (2023)	\$2	2,700	Q
Minimum essential health benefits covered (Company offers PPO):			
(A) Ambulatory patient services		<b>✓</b>	
(B) Emergency services		<b>✓</b>	
(C) Hospitalization	Ĺ	<u> </u>	
<ul><li>(D) Maternity and newborn care</li><li>(E) Mental health/substance use disorder/behavioral health treatme</li></ul>		✓ ✓	
(F) Prescription drugs		<u>~</u>	
(G) Rehabilitative and habilitative services and devices		7	
(H) Laboratory services		<b>✓</b>	
(I) Preventive and wellness services and chronic disease managem	nent [	<b>✓</b>	
(J) Pediatric services, including oral and vision care	L	<b>✓</b>	
No Annual Limits on Essential Health Benefits		<b>√</b>	
I, the undersigned, hereby declare to the Governor's Office of Economitrue, and that I have attached a qualified plan with information highligh minimum threshold for the employee paid portion of the plan for GOED	nting where our	plan reflec	cts meeting the 65%
Matthew Cannon	11/2		
Name of person authorized for signature	Signature		
Vice President - West Coast Distribution		6/30/202	22
Title	Date		

## 5(D) Company Information

Company Name: Sephora USA, Inc.	County: Clark
Section I - Company Interest List	
Directions: Please provide a detailed list of owners and/or members of the strives to maintain the highest standards of integrity, and it is vital that to conflict or appearance of a conflict must be avoided. To maintain our in detailed list of owners, members, equity holders and Board members of the	he public be confident of our commitment. Accordingly, any tegrity and credibility, the applicant is required to provide a
(a) Name	( b) Title
Jean-Andre Rougeot	President & Chief Executive Officer
Christophe LeBoterff	Chief Financial Officer
Mike Racer	Senior Vice President of Supply Chain
Matthew Cannon	Vice President - West Coast Distribution
Tucker Morgan	General Manager - Las Vegas Distribution Center
Section 2 - Company Affiliates and/or Subsidiaries	
Are there any subsidiary or affiliate companies sharing tax liability wi	ith the applicant company? No 🗸 Yes 🗌
If Yes, continue below:	
Directions: In order to include affiliates/subsidiaries, under the exemption let practice GOED requires a corporate schematic to understand the exact relatable to show the exact relationships between the companies and include:  1. The names as they would read on the tax exemption letter.  2. Which entity(ies) will do the hiring?  3. Which entity(ies) will be purchasing the equipment?	
Name of Subsidiary or Affiliate Entity, Role and Legal Control Relation	ship
Please include any additional details below:	





## NEVADA STATE BUSINESS LICENSE

SEPHORA USA, INC.

## Nevada Business Identification # NV20201710301 Expiration Date: 02/28/2023

In accordance with Title 7 of Nevada Revised Statutes, pursuant to proper application duly filed and payment of appropriate prescribed fees, the above named is hereby granted a Nevada State Business License for business activities conducted within the State of Nevada.

Valid until the expiration date listed unless suspended, revoked or cancelled in accordance with the provisions in Nevada Revised Statutes. License is not transferable and is not in lieu of any local business license, permit or registration.

License must be cancelled on or before its expiration date if business activity ceases. Failure to do so will result in late fees or penalties which, by law, cannot be waived.

AL OF MAN OF MAN

Certificate Number: B202202142403451

You may verify this certificate online at <a href="http://www.nvsos.gov">http://www.nvsos.gov</a>

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the Great Seal of State, at my office on 02/14/2022.

Barbara K. Cegarste

BARBARA K. CEGAVSKE Secretary of State

# Sephora USA, Inc



Sephora operates over 2,700 stores in 35 countries worldwide, with an expanding base of over 500 stores across the Americas, and a world-class ecommerce site. Since opening our first US store in New York's SoHo neighborhood in 1998, Sephora has been an industry-leading champion of diversity, inclusivity, and empowerment in the US, guided by our longstanding company values.

Owned by LVMH Moët Hennessy Louis Vuitton, the world's leading luxury goods group, Sephora was founded in France by Dominique Mandonnaud in 1970 and is defined by its unique, open-sell environment with an ever-increasing assortment of products from carefully curated brands, featuring emerging favorites, trusted classics, and Sephora's own line, Sephora Collection.

Sephora has five distribution centers located across four states—Maryland, Mississippi, Nevada, and Utah—totaling more than 1,600 employees moving products throughout the country to our stores and clients' doorsteps. Our employees can expect state-of-the-art facilities that help simplify and streamline our processes to expand employment opportunities for our diverse workforce.



Las Vegas Distribution Center "WDC"



Sephora Retail Store Front