ARES Nevada, LLC

2815 Towngate road, Westlake Village, CA 91361 Todd German, Chief Financial Officer **Utility Power Generation and Regulating**

Date: September 20, 2018 Main Location: Carson City

% Over / Under

Development Authority Representative: Paul Miller - NCREDA Business Type: New County: Nye County

APPLICATION HIGHLIGHTS

- ARES Nevada, LLC plans to implement a 50-megawatt project, covering 106 acres of land near Pahrump, NV.
- In addition to 16 full time positions, the project will create approximately 100 to 125 full-time jobs during an eight-month construction.
- ARES Nevada, LLC is committed to utilizing local suppliers and workers for construction and operation of the project.

REQUIREMENTS

ARES Nevada, LLC's (ARES) mission is to enable the electric grid to integrate unprecedented amounts of clean, environmentally responsible, renewable energy while maintaining reliable electric service necessary to power growth and economic prosperity. ARES accomplishes this through reliable, efficient, environmentally friendly energy storage. The ARES Nevada facility, which participates in the California Regulation market, utilizes a single train track loaded with a central queue of heavy shuttle-trains. The electric trains travel up and down a steep grade in response to commands from the California Independent System Operator (CAISO) consuming or producing electricity; balancing electric load with generation. In addition to its high charge / discharge efficiency it is extremely accurate and fast taking only seconds to ramp up to full power. The project will provide 12.5 megawatt-hours (MWh) of fast response energy to assist the balancing of intermittent renewable energy (solar and wind) connected to the regional transmission grid, increasing renewable energy penetration while maintaining grid reliability. In partnership with Valley Electric Association (VEA), the project would access the regional electrical grid through VEA owned and operated transmission facilities. ARES Nevada will provide a vast range of additional services, allowing the grid to alter for brief changes in demand and help stabilize grid voltage and frequency. The project's life span is anticipated to be 40 years or more with only routine maintenance. Source: ARES Nevada, LLC.

SIGNIFICANCE OF ABATEMENTS IN THE COMPANY'S DECISION TO RELOCATE/EXPAND

Statutory

ARES Nevada, LLC is requesting abatements to advance efforts in the State of Nevada. Approval of the company's application will be instrumental in bringing this project to fruition. For ARES, the cost impact of the incentives are crucial to financing. For the state of Nevada, the company believes the project builds upon Nevada's desire to be a leader in the clean energy economy of the future. Source: ARES Nevada, LLC

Application

Sufficient

~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~				
Job Creation	10	15	Company mosts	50%
Average Wage	\$22.54	\$37.84	Company meets	68%
Equipment Capex (SU & MBT)	\$250,000	\$25,501,053	abatement eligibility	10100%
Equipment Capex (PP)	\$250,000	\$25,501,053	requirements	10100%
INCENTIVES	Requested Terms	Estimated \$ Amount		
Sales Tax Abmt.	2% for 2 years	\$1,428,059		
Modified Business Tax Abmt.	50% for 4 years	\$27,145		
Personal Property Tax Abmt.	50% for 10 years	\$873,062		
Total		\$2,328,266		
NEVADA BUSINESS LICENSE				
	Current	Pending	Will comply	
			before receiving	
JOB CREATION	Contracted	24-Month Projection	5-Year Projection	
	10	15	16	
OTHER CAPITAL INVESTMENT	<u>Land</u>	Building Purchase	BTS / Building Improvements	
	\$13,000,000	\$0	\$10,000,000	
ECONOMIC IMPACT ESTIMATES (10	-Year Cumulative)	<u>Total</u>	Construction	
Total Jobs Supported		37	93	
Total Payroll Supported		\$20,236,694	\$3,682,330	
Total Output Estimate		\$129,306,992	\$12,787,012	
Estimate includes jobs, payroll & output by the				

NEW TAX REVENUE ESTIMATES (10-Year Cumulative)	Direct	<u>Indirect</u>	<u>Total</u>
Local Taxes			
Property	\$3,324,024	\$640,534	\$3,964,558
Sales	\$364,000	\$232,030	\$596,030
Lodging	\$0	\$4,511	\$4,511
State Taxes			
Property	\$174,430	\$50,892	\$225,322
Sales	\$640,021	\$125,468	\$765,489
Modified Business	\$134,126	\$81,751	\$215,877
Lodging	<u>\$0</u>	<u>\$196</u>	\$196
Total	\$4,636,601	\$1,135,382	\$5, 771,9 83

EMPLOYEE BENEFITS

- Percentage of health insurance covered by company: 75%.
- Health care package cost per employee \$10,000 annually with options for dependents.
- Overtime, PTO/Sick/Vacation, Retirement Plan / Profit Sharing / 401(k), Merit Increases.

NOTES

- Percentage of market outside of Nevada: 100%.



6 September 2018

Governor's Office of Economic Development Rural Community & Economic Development

SUBJECT: Advanced Rail Energy Storage (ARES)

The Nye County Regional Economic Development Authority (NCREDA) is submitting this letter of recommendation in support of the ARES Project to be developed at the town of Pahrump in Nye County, Nevada. It is with the full support of NCREDA and the Nye County Commissioners that the tax abatements provided by the Governor's Office and Economic Development (GOED) are approved for this ARES development.

The ARES project when completed and in operation will be envied by other rural townships throughout the state of Nevada and even the cities of Vegas and Reno. ARES is the first of its kind in the world, and we not only get to harvest the results of that recognition, but this 50-million-dollar project will also bring in much-needed tax revenue in the county's coffer. We will also see 15 to 30 jobs with a wage that will exceed the county and statewide average if the tax is approved.

It is the goal of NCREDA to support the advancement of economic development and diversification in the business and jobs in Nye County. The ARES project exceeds that mission requirement.

Sincerely,

Executive Director

Nye County Regional Economic Development Authority

NCREDAT



September 7, 2018

Mr. Paul Anderson Executive Di rector Nevada Governor's Office of Economic Development 555 E. Washington Avenue, Suite 5400 Las Vegas, NV 89101

Mr. Anderson,

With this letter and attached application, ARES Nevada LLC (ARES) is respectfully requesting tax incentives to help advance its efforts in the State of Nevada. ARES' mission is to enable the electric grid to integrate unprecedented amounts of clean, environmentally responsible, renewable energy while maintaining reliable electric services necessary to power growth and economic prosperity. ARES accomplishes this through reliable, efficient, environmentally friendly energy production.

The ARES Nevada facility, which will supply the western energy regulation market, utilizes a single train track loaded with a central queue of heavy shuttle-trains. The electric trains travel up and down a gentle grade in response to commands from the California Independent System Operator (CAISO), consuming or producing electricity to balance the electric system. In addition to its high charge/discharge efficiency it is extremely accurate and fast, taking only seconds to ramp up to full power. The project will provide nearly SO megawatts (MW) of fast response energy to assist the balancing of intermittent renewable energy (solar and wind) connected to the regional transmission grid, increasing renewable energy penetration while maintaining grid reliability. The ARES Nevada facility uses no water or fossil fuel. produces no emissions, employs no environmentally troubling materials, and has a modest environmental footprint. An estimated 96% of the materials in an ARES system can be recycled or repurposed at the end of the facility's life. ARES Nevada will provide a vast range of additional services, allowing the grid to adjust for brief changes in demand and helping stabilize grid voltage and frequency. The project's life span is anticipated to be 40 years or more with only routine maintenance.

While Nevada has been chosen for several reasons, most important are geography and access. The project location, which straddles the Nye/Clark county line, sits atop an alluvial plane on the back side of the Red Rock Canyon. It provides is a long, consistent sloping geography, effect for the gravity needs of our project. Additionally, the designated location affords access to the GridLiance high voltage transmission network.

Approval of our application will be instrumental in bringing this project to fruition. For ARES, the cost impact of the incentives is crucial to financing. For the State of Nevada, we believe ARES builds upon Nevada's desire to be a leader in the clean energy economy of the future.

Sincerely,

Chief Executive Officer



September 10, 2018

To: Mr. Paul Anderson, Executive Director Nevada Governor's Office of Economic Development 555 E. Washington Avenue, Suite 5400 Las Vegas, NV 89101

Dear Mr. Anderson,

We understand that a requirement for the tax abatements provided by the governor's office of economic development is the offering of 65% of the health care coverage for the eligible employees of the company. We fully intend on providing 65% of healthcare coverage for our eligible employees in the state by our 24th month of operation in Nevada.

Sincerely,

Todd German CFO ARES, LLC and ARES Nevada, LLC Todd@Aresnorthamerica.com

805-719-4802

CC: Jim Kelly; Steve Sullivan; Howard Trott

Nevada Governor's Office of **ECONOMIC DEVELOPMENT** Company is an / a: (check one) **Incentive Application** New location in Nevada Company Name: ARES Nevada, LLC Expansion of a Nevada company Date of Application: August 20, 2018 Section I - Type of Incentives Please check all that the company is applying for on this application: ☑ Sales & Use Tax Abatement Sales & Use Tax Deferral Modified Business Tax Abatement ☐ Recycling Real Property Tax Abatement ☑ Personal Property Tax Abatement ☐ Other: **Section 2 - Corporate Information** COMPANY NAME (Legal name under which business will be transacted in Nevada) FEDERAL TAX ID# ARES Nevada, LLC CORPORATE ADDRESS CITY / TOWN STATE / PROVINCE ZIP Westlake Village 91361 2815 Towngate road STATE / PROVINCE MAILING ADDRESS TO RECEIVE DOCUMENTS (If different from above) CITY / TOWN ZIP TELEPHONE NUMBER WEBSITE aresnorthamerica.com COMPANY CONTACT NAME COMPANY CONTACT TITLE **Todd German** Chief Financial Officer E-MAIL ADDRESS PREFERRED PHONE NUMBER Todd@aresnorthanerica.com Has your company ever applied and been approved for incentives available by the Governor's Office of Economic Development? ☐ Yes ✓ No If Yes, list the program awarded, date of approval, and status of the accounts (attach separate sheet if necessary): **Section 3 - Program Requirements** Please check two of the boxes below; the company must meet at least two of the three program requirements: 🗾 A capital investment of \$1,000,000 in eligible equipment in urban areas or \$250,000 in eligible equipment in rural areas are required. This criteria is businesses. In cases of expanding businesses, the capital investment must equal at least 20% of the value of the tangible property owned by the business. New businesses locating in urban areas require fifty (50) or more permanent, full-time employees on its payroll by the eighth calendar quarter quarter in which the abatement becomes effective. In rural areas, the requirement is ten (10) or more. For an expansion, the business must increase employees on its payroll by 10% more than its existing employees prior to expansion, or by 25 (urban) or 6 (rural) employees, whichever is In urban areas, the average hourly wage that will be paid by the business to its new employees is at least 100% of the average statewide hourly in rural areas, the average hourly wage will equal or exceed the lesser of the county-wide average hourly wage or statewide average hourly Note: Criteria is different depending on whether the business is in a county whose population is 100,000 or more or a city whose population is 60,000 or more (i.e., "urban" area), or if the business is in a county whose population is less than 100,000 or a city whose population is less than 60,000 (i.e., "rural" area).

Section 4 - Nevada Facility Type of Facility: Headquarters Service Provider Technology Distribution / Fulfillment □ Back Office Operations Manufacturing □ Research & Development / Intellectual Property □ Other: PERCENTAGE OF REVENUE GENERATED BY THE NEW JOBS EXPECTED DATE OF NEW / EXPANDED OPERATIONS (MONTH / YEAR) CONTAINED IN THIS APPLICATION FROM OUTSIDE NEVADA 100% Construction Starts 10/2018 Operation 11/2019 NAICS CODE / SIC INDUSTRY TYPE Utility Power Generation and Regulating **TBC** DESCRIPTION OF COMPANY'S NEVADA OPERATIONS **Energy Storage Technology** PROPOSED / ACTUAL NEVADA FACILITY ADDRESS CITY / TOWN COUNTY ZIP Pahrump 89048 Carpender Road Nye County WHAT OTHER STATES / REGIONS / CITIES ARE BEING CONSIDERED FOR YOUR COMPANY'S RELOCATION / EXPANSION / STARTUP? N/A

Section 5 - Complete Forms (see additional tabs at the bottom of this sheet for each form listed below)

Check the applicable box when form has been completed.

5 (A) 🗵 Equipment List

5 (B) 🗵 Employment Schedule

5 (C) 🗵 Evaluation of Health Plan, with supporting documents to show the employer paid portion of plan meets the minimum of 65%.

New Operations / Start Up - Plans Over the Next Ten	Years	Expansions - Plans Over the Next 10 Years
Part 1. Are you currently/planning on		Part 1. Are you currently leasing space in Nevada?
leasing space in Nevada?	Yes	If No, skip to Part 2. If Yes, continue below:
If No, skip to Part 2. If Yes, continue below:		What year(s)?
What year(s)?	2018 -2058	How much space (sq. ft.)?
How much space (sq. ft.)?	100 acres	Annual lease cost at current space:
Annual lease cost of space:	\$100,000.00	Due to expansion, will you lease additional space?
o you plan on making building tenant improvements?	Yes	If No, skip to Part 3. If Yes, continue below:
If No, skip to Part 2. If Yes *, continue below:		Expanding at the current facility or a new facility?
When to make improvements (month, year)?	10/2018-11/2019	What year(s)?
_		How much expanded space (sq. ft.)?
Part 2. Are you currently/planning on		Annual lease cost of expanded space:
buying an owner occupied facility in Nevada?	No	Do you plan on making building tenant improvements?
If No, skip to Part 3. If Yes *, continue below:		If No, skip to Part 3. If Yes *, continue below:
Purchase date, if buying (month, year):		When to make improvements (month, year)?
How much space (sq. ft.)?		
Do you plan on making building improvements?	No	Part 2. Are you currently operating at an
If No, skip to Part 3. If Yes *, continue below:		owner occupied building in Nevada?
When to make improvements (month, year)?		If No, skip to Part 3. If Yes, continue below:
· · · · · · · · · · · · · · · · · · ·		How much space (sq. ft.)?
Part 3. Are you currently/planning on		Current assessed value of real property?
building a build-to-suit facility in Nevada?	Yes	Due to expansion, will you be making building improvements?
If Yes *, continue below:		If No, skip to Part 3. If Yes *, continue below:
When to break ground, if building (month, year)? _	Oct-2018	When to make improvements (month, year)?
Estimated completion date, if building (month, year):	Nov-2019	
How much space (sq. ft.)? _	1,000	Part 3. Do you plan on building or buying a
		new facility in Nevada? If Yes *, continue below:
		Purchase date, if buying (month, year):
		When to break ground, if building (month, year)?
		Estimated completion date, if building (month, year):
		How much space (sq. ft.)?

BRIEF DESCRIPTION OF CONSTRUCTION PROJECT AND ITS PROJECTED IMPACT ON THE LOCAL ECONOMY (Attach a separate sheet if necessary):

Section 7 - Capital Investment (Fill in either New Operations/Startup or Expansion, not both.)					
New Operations / Start Up	Expansions				
How much capital investment is planned? (Breakout below):	How much capital investment is planned? (Breakout below):				
Building Purchase (if buying):	Building Purchase (if buying):				
Building Costs (if building / making improvements): \$10,000,000	Building Costs (if building / making improvements):				
Land: \$13,000,000	Land:				
Equipment Cost: \$36,000,000	Equipment Cost:				
Total: \$59,000,000	Total:				
	Is the equipment purchase for replacement				
	of existing equipment?				
	Current assessed value of personal property in NV: (Must attach the most recent assessment from the County Assessor's Office.)				
Section 8 - Employment (Fill in either New Operations/St					
New Operations / Start Up	Expansions				
How many full-time equivalent (FTE*) employees will be created by the end of the first eighth quarter of new operations?:	How many full-time equivalent (FTE*) employees will be created by the end of the first eighth quarter of expanded operations?:				
Average hourly wage of these <u>new</u> employees: \$37.84	Average hourly wage of these <u>new</u> employees:				
	How many FTE employees prior to expansion?:				
	Average hourly wage of these existing employees:				
	Total number of employees after expansion:				
set forth in NAC 360.474.	K or more, is eligible for health care coverage, and whose position is a "primary job" as				
OTHER COMPENSATION (Check all that apply): Overtime Merit increases	Tuition assistance Bonus				
	Retirement Plan / Profit Sharing / 401(k)				
BRIEF DESCRIPTION OF ADDITIONAL COMPENSATION PROGRAMS AND ELIGI	IRII ITY REOLUREMENTS (Attach a senarate sheet if necessary)				
BALL BESON HOW OF ABBITION IL SOME ENCATION FROM MICHAEL ELON	BETT TREGOREMENTO (Madrid Separate Sheet in tecessary).				
Section 9 - Employee Health Insurance Benefit Program					
Is health insurance for employees and an option for dependents offered?:	☐ Yes (copy of benefit plan must be attached) ☐ No				
Package includes (check all that apply):					
✓ Medical ✓ Vision ✓ Dental	□ Other:				
Qualified after (check one):	0: 4 6 1: 14 5 04				
☐ Upon employment ☐ Three months after hire date ☐	Six months after hire date Other:				
Health Insurance Costs:	Percentage of health insurance coverage by (min 65%):				
Cost of health insurance for company (annual amount per employee):	\$ 10,000.00 Company: 75%				
Health Plan annual out-of-pocket maximum (individual):	\$ 5,000.00 Employee: 25%				

[SIGNATURE PAGE FOLLOWS]

Section 10 - Certification

Title

I, the undersigned, hereby grant to the Governor's Office of Economic Development access to all pertinent and relevant records and documents of the aforementioned company. I understand this requirement is necessary to qualify and to monitor for compliance of all statutory and regulatory provisions pertaining to this application.

Being owner, member, partner, officer or employee with signatory authorization for the company, I do hereby declare that the facts herein stated are true and that all licensing and permitting requirements will be met prior to the commencement of operations. In addition, I and /or the company's legal counsel have reviewed the terms of the GOED Tax Abatement and Incentives Agreement, the company recognizes this agreement is generally not subject to change, and any material revisions have been discussed with GOED in advance of board approval.

Name of person authorized for signature

CFO - Arts + ARES Newada

Nevada Governor's Office of Economic Development

555 E. Washington Ave., Ste 5400 • Las Vegas, Nevada 89101 • 702.486.2700 • (Fax) 702.486.2701 • www.diversifynevada.com

Site Selection Factors

Company Name: ARES Nevada, LLC		County: Nye County	County: Nye County		
Section I - Site Selection Ratings					
Directions: Please rate the select factors by importanc Application.	ce to the	company's business (1 = very low; 5 = very high). Attach this form to	the Incentives		
Availability of qualified workforce:	5	Transportation infrastructure:	3		
Labor costs:	4	Transportation costs:	3		
Real estate availability:	4	State and local tax structure:	5		
Real estate costs:	3	State and local incentives:	5		
	5	Business permitting & regulatory structure:	5		
Utility costs:	3	Access to higher education resources:	4		

Please summarize the importance of the abatement program to your decision (please include at least a paragraph summary):

5(A) Capital Equipment List

Company Name:	ARES Nevada, LLC	County: Nye County	

Section I - Capital Equipment List

Directions: Please provide an estimated list of the equipment [columns (a) through (c)] which the company intends to purchase over the two-year allowable period. For example, if the effective date of new / expanded operations begins April 1, 2015, the two-year period would be until March 31, 2017. Add an additional page if needed. For guidelines on classifying equipment, visit:

tax.nv.gov/LocalGovt/PolicyPub/ArchiveFiles/Personal_Property_Manuals. Attach this form to the Incentives Application.

(a)	(b)	(c)	(d)
Equipment Name/Description	# of Units	Price per Unit	Total Cost
RailCars - SD60	14	\$30,000.00	\$420,000.00
RailCar Train Consist (1 transformer, 4 converters, 1 motor)	12	\$1,150,000.00	\$13,800,000.00
Retrofitted RailCar including	12	\$562,285.71	\$6,747,428.57
Mass Cars	43	\$10,000.00	\$430,000.00
Trackside Power - Overhead Catenary System	5.5Miles		\$3,103,624.00
Miscellaneous maintenance equipment			\$700,000.00
Spares and replacements			\$300,000.00
TOTAL EQUIPMENT COST			\$25,501,052.57

Is any of this equipment* to be acquired under an operating lease?

*Certain lease hold equipment does not qualify for tax abatements

☐ Yes

□ No

5(B) Employment Schedule

Company Name:	County:		
	_		

Section I - Full-Time Equivalent (FTE) Employees

Directions: Please provide an estimated list of full time employees [columns (a) through (d)] that will be hired and employed by the company by the end of the first eighth quarter of new / expanded operations. For example, if the effective date of new / expanded operations is April 1, 2015, the date would fall in Q2, 2015. The end of the first eighth quarter would be the last day of Q2, 2017 (i.e., June 30, 2017). Attach this form to the Incentives Application.

A qualified employee must be employed at the site of a qualified project, scheduled to work an average minimum of 30 per week, if offered coverage under a plan of health insurance provided by his or her employer, is eligible for health care coverage, and whose position of a "primary job" as set forth in NAC 360.474.

(a)	(b)	(c)	(d)	(e)	(f)
New Hire Position Title/Description	Number of Positions	Average Hourly Wage	Average Weekly Hours	Annual Wage per Position	Total Annual Wages
Plant Manager	1	\$60.00	40	\$124,800.00	\$124,800.00
Operations Manager	1	\$48.00	40	\$99,840.00	\$99,840.00
Maintenance Manager	1	\$48.00	40	\$99,840.00	\$99,840.00
Facility Operator	5	\$41.00	40	\$85,280.00	\$426,400.00
Maintenance Operator	4	\$42.00	40	\$87,360.00	\$349,440.00
Security Officer	3	\$20.00	56	\$58,240.00	\$174,720.00
TOTAL	15	\$37.84			\$1,275,040.00

Section 2 - Employment Projections

Directions: Please estimate full-time job growth in Section 2, complete [columns (b) through (c)]. These estimates are used for state economic impact and net tax revenue analysis that this agency is required to report. The company will not be required to reach these estimated levels of employment. Please enter the estimates on a year by year basis (not cumlative amounts)

<i>(a)</i> Year	(b) Number of FTE(s) Projected	<i>(c)</i> Average Hourly Wage	<i>(d)</i> Payroll
3-Year	16	\$39.73	\$1,454,490.07
4-Year	16	\$40.92	\$1,498,124.78
5-Year	16	\$42.15	\$1,543,068.52

5(C) Evaluation of Health Plans Offered by Companies Company Name: ARES Nevada, LLC County: Nye County Total Number of Full-Time Employees: 15 \$37.48 Average Hourly Wage per Employee \$77,958.40 Average Annual Wage per Employee (implied) \$10,000.00 Annual Cost of Health Insurance per Employee Percentage of Cost Covered by: 75% Company 25% **Employee** \$5,000 Health Plan Annual Out-of-Pocket Maximum Generalized Criteria for Essential Health Benefits (EHB) [following requirements outlined in the Affordable Care Act and US Code, including 42 USC Section 18022] MMQ Covered employee's premium not to exceed 9.5% of annual wage 4.3% Annual Out-of-Pocket Maximum not to exceed \$7,150 (2017) \$5,000 MMQ Minimum essential health benefits covered (Company offers PPO): (A) Ambulatory patient services (B) Emergency services (C) Hospitalization (D) Maternity and newborn care (E) Mental health/substance use disorder/behavioral health treatment (F) Prescription drugs (G) Rehabilitative and habilitative services and devices (H) Laboratory services (I) Preventive and wellness services and chronic disease management (J) Pediatric services, including oral and vision care No Annual Limits on Essential Health Benefits I, the undersigned, hereby declare to the Governor's Office of Economic Development that the facts herein stated are true, and that I have attached sufficient plan information highlighting where outplan reflects meeting the 65% minimum threshold for the employe paid portion of the plan for GOED independently confirm the same. Name of person authorized for signature ARES Xevada

Title



ARES NEVADA, LLC

Business Entity Inf	formatio	n					
	Status:	Active			File Date:		07/17/2013
	Type:	Don	nestic Limited-Liability Company		Entity Number:		E0350712013-7
Qualifying	g State:	NV				List of Officers Due:	07/31/2019
Manag	ged By:	Mar	nagers			Expiration Date:	
Foreign	Name:					On Admin Hold:	No
NV Busin	ess ID:	NV2	20131429948		E	Business License Exp:	07/31/2019
Additional Informa	tion						
						Centra	Il Index Key
Registered Agent I	nformati	on					
	Nam	ne:	ERESIDENTAGENT, INC.		Address	1: 321 W WINNIE LA	NE #104
	Address	2:		İ	Cit	y: CARSON CITY	
	Sta	te:	NV		Zip Cod	e: 89703	
	Phor	ie:			Fa	x:	
Mailing	Address	1:			Mailing Address	2:	
N	/lailing Ci	ty:			Mailing Stat	e: NV	
Mailing	g Zip Coc	le:				-	
F	Agent Typ	e:	Commercial Registered Agent - Corpora	ition			
·	Jurisdictic	n:	CALIFORNIA		Statu	s: Active	
View all business e	entities u	nde	r this registered agent ()				
Officers							Include Inactive Officers
Manager - ROBER	r w and	ERS	SON				
Address 1:	2815 TO	OWN	ISGATE ROAD, SUITE 225		Address 2:		
City:	WESTL	AKE	VILLAGE		State:	CA	
Zip Code:	91361				Country:		
Status:	Active				Email:		
Manager - TODD G	ERMAN						
Address 1:	2815 TO	OWN	ISGATE ROAD, SUITE 225		Address 2:		
City:	WESTL	AKE	VILLAGE		State:	CA	
Zip Code:	91361				Country:		
Status:	Active				Email:		
Manager - JAMES I	KELLY						
Address 1:	2815 TO	OWNSGATE ROAD, SUITE 225			Address 2:		
City:	WESTLAKE VILLAGE			State:	CA		
Zip Code:	91361				Country:		
Status:	Active				Email:		
A ational A and	nto						
Actions\Amendme	IICS						