



SRI is an independent mission-driven non-profit

Legacy

Founded in 1946 by Stanford University



Innovation

\$4B+ in research over the last 10 years

4,600+

Total patents

1,000+

Scientific reports

13k+

Patent cases

1,000+

R&D projects / year

1,700+

Staff members



~\$500M

Annual revenue



Transition

Helped to create hundreds of billions of marketplace value

50+

Spin-off companies

100+

Technology licenses

1,000+

Custom built advanced products

Analytics, Data Analysis, & Strategy Consulting

The Center for Innovation Strategy and Policy (CISP) collaborates with organizations, regions, and countries to accelerate the long-term economic and social impact of investments in technology, innovation, and a skilled workforce.



Nevada Statewide Plan 2022

- + Strategic Directions
- + Target Industries
- + Community & Economic Development
- + SWOT
- + Actionable Goals



Strategic Directions

Actions to build a diverse, innovative, and sustainable economy that:

- +Build on Nevada's location and accelerate integration into world markets
- +Offer pathways into higher skills and higher paying jobs
- +Grow small business and the innovation ecosystem
- +Foster a high quality of life for all residents

Target Industries

Information & Technology

Broadband
Data Hubs
Cyber Security
TechnologyManufacturing

Transportation & Logistics

Warehousing
Wholesaling
Trucking
Rail
Air
Water
Multi-modal Hubs

Natural Resources & Technologies

Agriculture
Mining
Recycling
Clean Water
Renewable Energy
AgriculturalManufacturing
Energy Generation and
Distribution

Hospitality, Tourism, Sports & Creative Industries

Outdoor Recreation
Recreation & Tourism
Sports
Gaming Entertainment
Film Industry
Creative Industries

Advanced Manufacturing

E-Mobility
Clean Technologies
Aerospace & Defense
All Other Advanced
Manufacturing





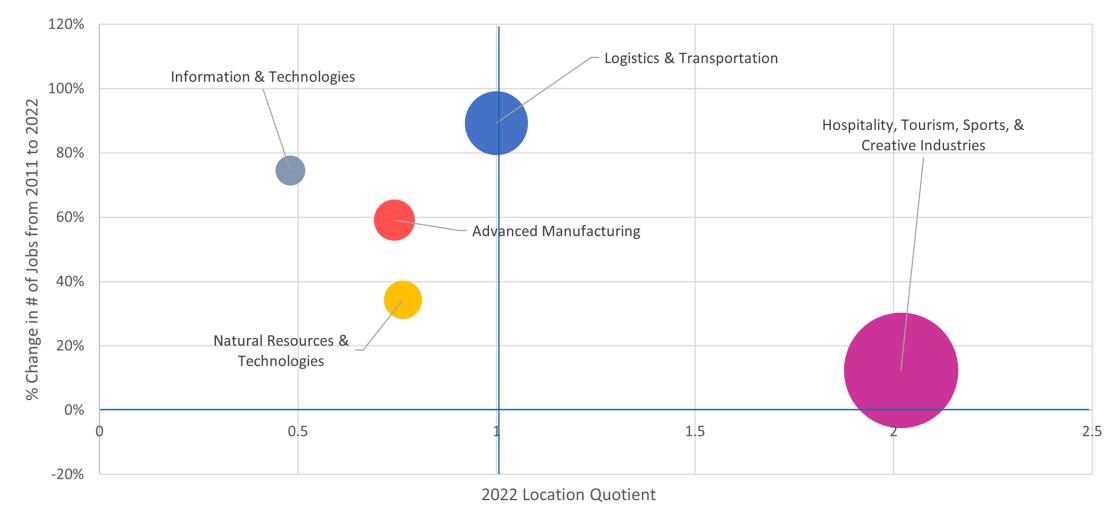






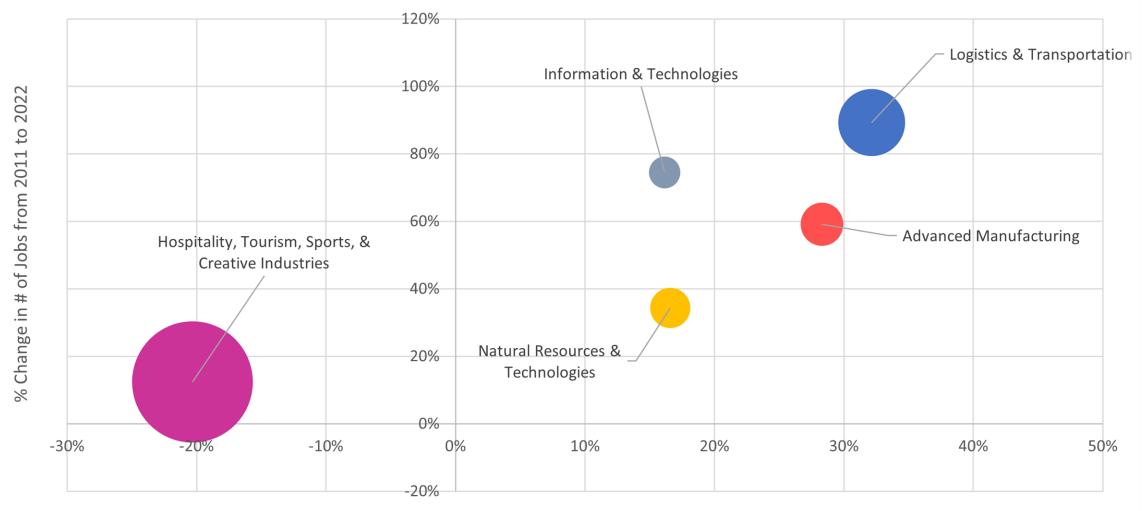
Target Industries Growth in Nevada since 2011 (% change in jobs)

Nevada Target Industries Concentration and Growth (2011-2022)



Target Industries Diversification and Growth in Nevada since 2011





% Change in Location Quotient from 2011 to 2022

Community Development:

Economic Enablers for Growth and Development

Institutional Enablers

- + Governance and business environment
- + Innovation ecosystem support
- + Community services

Infrastructure Enablers

- + Water, Energy
- + Air quality
- + Housing
- + Land use

Human Capital Enablers

- + Workforce
- + Education
- + Healthcare

Information Technology

STRENGTHS

Tax and regulatory environment

OPPORTUNITIES

Collaboration with proximate CA tech hubs

WEAKNESSES

Weak connections to research institutions limit commercialization opportunities

THREATS

Broadband infrastructure

Transportation and Logistics

STRENGTHS

Location

WEAKNESSES

Road conditions, congestion, and connectivity

OPPORTUNITIES

Expansion of rail and airport infrastructure

THREATS

Global supply-chain disruptions

Natural Resources Technologies

STRENGTHS

Lithium and other minerals

WEAKNESSES

EV infrastructure

OPPORTUNITIES

Production and recycling of batteries

THREATS

Lack of in-state R&D

Hospitality, Tourism, Sports, and Creative Industries

STRENGTHS

Strong presence of professional sports teams, artists and entertainers

OPPORTUNITIES

E-gaming and e-sports innovation ecosystem

WEAKNESSES

Professional networks

THREATS

Stronger wages and benefits in other states Economic cycles

Advanced Manufacturing

STRENGTHS

Major new business activity
Connection to EV industry in CA

OPPORTUNITIES

University-industry collaboration for robotics and e-mobility

On-shoring

WEAKNESSES

Higher education and certificate programs for green and renewable technologies

THREATS

K-12 funding for STEM

Statewide Analysis

STRENGTHS

- Location
- Natural resources
- In-migration
- Diversification of industries
- Low taxes

OPPORTUNITIES

- **Energy transition**
- Testbed for new tech
- On-shoring
- Supply chain
- Remote/hybrid work

+ Expansion of rail & airports

WEAKNESSES

- Government capacity
- Fiscal structure
- Federal lands

system

- Low K12 performance
- Decentralized workforce + Lack of infrastructure

- + Healthcare system
- + Community services
- + Weak connections to research institutions

THREATS

- Climate change
- Exposure to econ cycles
- Competition from Mountain West states
- Water shortages
- Housing shortages

Actionable Goals



Goal 1Bolster Innovation Ecosystem

Develop a business-ready environment that enables entrepreneurship

Encourage effective ecosystem collaboration, including partnerships between universities, startups, established, larger businesses

Become the data capital through expansions in 5G infrastructure, ICT businesses, and broadband access



Goal 2Strengthen Talent Pipeline

Support the scaling of existing workforce programs that increase STEM skills, creative and critical thinking, foundational skills

Elevate industry voice and priorities into an aligned and coordinated workforce development ecosystem

Promote post-secondary education culture and high school to post-secondary pathways



Goal 3
Support Target Industries

Build on Nevada's legacy of innovation in arts and entertainment with expansion of facilities for egaming and e-sports

Position Nevada as a leader in the development and deployment of clean energy technologies

Develop an inland port and multimodal facility that takes advantage of NV's proximity to Port of LA



Strengthen Core Economic Enablers

Ensure adequate healthcare access

Increase housing opportunities through infill and improved land use

Increase staffing and government capacity, particularly permitting

Ensure sufficient infrastructure and other resources are available for new development in Nevada

SRI International®

