



***Southern Nevada Strategic  
Infrastructure Development  
Working Group***

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*Nevada Governor's Office of*

**ECONOMIC DEVELOPMENT**

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# *Southern Nevada Strategic Infrastructure Development Working Group*

## ***Purpose:***

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The Southern Nevada Strategic Infrastructure Development Working Group brings the regions, organizations, and stakeholders together to identify infrastructure projects that will enhance the growth of new industries, support long-term sustainable job growth, and growth across sectors throughout the region.

The working group originated out of the Nevada Governor's Office of Economic Development's (GOED) state plan for economic development: Recovery & Resilience, Nevada's Plan for the Future Beyond the Pandemic 2021.

## ***Rationale:***

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With the onset of COVID-19, Nevada faces one of its most challenging economic recoveries in state history. A recovery that will require new and innovative approaches to problem solving and collaboration statewide.

The working group will identify, integrate, and enhance infrastructure development priorities, across southern Nevada that will serve as catalyst for regional economic diversification.

A central theme for the working group will be to work toward technology, integration and incorporation. Nevada must lead by embracing 21st Century technology platforms. More directly, Nevada's ability to lead and stay competitive is tied to how new technologies are integrated into infrastructure planning. We define infrastructure broadly to include: broadband, 5G telecommunications technology, computing power (data capture and storage), entrepreneur support, and more traditionally referenced assets such as roads and intermodal facilities.

## ***Goal:***

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The primary goal of the working group is to strengthen, through infrastructure opportunities, southern Nevada's economy, provide new job opportunities, and to prepare southern Nevada for 21st Century development.

The working group will produce a living document and accompanying matrix that clearly articulates an infrastructure development vision for southern Nevada, identifies the most important projects, establishes a timeline for development, includes benchmarks by which to measure success and signals to the public and private sector that the region is ready for investment.

# *Southern Nevada Strategic Infrastructure Development Working Group*

## ***Working Group Member Organizations:***

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GOED  
Las Vegas Valley Water District (LVVWD)  
NV Energy  
Southwest Gas  
City of North Las Vegas  
City of Henderson  
City of Las Vegas  
Boulder City  
Nevada Commission on Minority Affairs  
Clark County  
Las Vegas Global Economic Alliance (LVGEA)  
McCarran Airport  
UNLV  
COX Cable  
NV Department of Conservation and Natural  
Resources (NDCNR)  
RTC  
NV Office of Energy  
CSN  
Legal Counsel

## ***Technical Advisory Members:***

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**LEAD:** RCG Economics  
NV Department of Transportation  
NV FEDERAL LOBBYIST  
GOED Team

# ***Southern Nevada Strategic Infrastructure Development Working Group***

## ***Lead Technical Advisor Scope of Work:***

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The lead Technical Advisor, in partnership with the Working Group (WG) Chair will provide the following services:

- Coordinate with and lead the technical advisory group
- Identify specialist to provide expert testimony
- Prepare meeting materials, such as: minutes, background documents, agendas, and an updated listing of action items for consideration by the WG
- Prepare a final report of the WG recommendations that identifies the regions assets, articulates an infrastructure development vision for Southern Nevada, identifies the most important projects, establishes a timeline for development, includes benchmarks by which to measure success and summarizes the costs associated with each priority recommendation .

Working Group meetings and materials are subject to Nevada’s open meeting and public records statutes. All media inquiries will be managed by GOED’s Communications Director and the Chair.

# ***Nevada Infrastructure Road Map Intro***

The idea for a Nevada Infrastructure Road Map originated out of the Governor’s Office of Economic Development’s (GOED) discussions pertaining to Nevada’s state plan for economic development: Recovery & Resilience, Nevada’s Plan for the Future Beyond the Pandemic, with the purpose of producing a document that articulated a coherent state strategy for infrastructure development. With the onset of COVID-19 Nevada faces one of its most challenging economic recoveries in state history, a recovery that will require new and innovative approaches to problem solving and collaboration state-wide.

The research team assembled with the purpose of identifying infrastructure development priorities across the state that would serve as a catalyst for transformational growth and document the progress. Special focus was given to development priorities that would lead to the growth of new industries, support long-term sustainable job growth, and would impact multiple sectors. As part of the research methodology, the team gathered “on the shelf” reports and studies across state agencies, regional organizations, counties, and cities, and interviewed experts in each respective area.

Additionally, the research team recognized that economic recovery is local and that each region and locality will recover at varying rates related to their existing asset matrix and the depth of the pandemic. The team focused on the intersection of community development strategies and that of state economic development priorities with the purpose of blending both to establish a new framework for infrastructure development. More specifically, Nevada’s recovery from the global financial crisis was not felt equally amongst all its communities with communities of color recovering at a slower rate. Conversely, early data regarding the impacts of COVID-19 show that African American and Latino communities are impacted at greater rates than other communities. Therefore, in the preparation of this report, special attention was given to the state’s most at risk jurisdictions.

The road map is not intended to be a study of studies but rather, a living document that will provide a list of strategic priorities that have originated out of the state’s many jurisdictions and become integrated into a “Whole Nevada” approach to infrastructure development. The intent is to clearly define priorities, align across jurisdictions, articulate a state-wide vision and to position Nevada as a destination for private sector investment and growth.